

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Unsinkable Haughey  
has power in  
his sights, Page 2

## World news

### Iraqis 'repelling Iranian attacks'

The Iraqi high command said two Iranian attacks had been repelled in fighting on the southern Gulf war front and that its forces held the upper hand on the battlefield east of Basra, Iraq's second largest city.

Iranian anti-aircraft units shot down three Iraqi jets over the central war front where the Iranian army is engaged in a limited offensive against Iraq's Second Army Corps, Tehran Radio reported.

Iran war council member Dr Kamal Khazri issued a thinly veiled threat of reprisals against Kuwait if it continued to support Iraq in the war. Page 2

### Conservatives lead

The Conservatives have an eight-point lead over the UK's Labour opposition and are back at the level of support which won them a landslide victory in 1983, according to an opinion poll published yesterday. Page 4

### Politburo clear-out

Soviet leader Mikhail Gorbachev is likely to complete his clear-out of Politburo members linked to the rule of the late Leonid Brezhnev this week. Page 2

### Border war fears

India and Pakistan started moves to defuse growing fears that they were about to begin armed hostilities following the border confrontation between their troops. Page 2

### Jews 'barred'

Fifteen Soviet Jews married to Swedish citizens and granted exit visas by Moscow, have been denied entry to Sweden on the grounds that they have insufficient links with the country, Swedish radio reported.

### Anti-Israeli unrest

A suspected Palestinian guerrilla threw a petrol bomb at Israeli police military posts in occupied Gaza but caused no injuries. Radio radio said the incident was part of protests against the expulsion of Mohammed Youssef Dahlan, suspected of leading a guerrilla youth movement in Gaza.

### African aid fund

Nine member nations of the Non-Aligned Movement headed by India pledged aid to help black southern African countries reduce their dependence upon South Africa.

### Chinese student held

A student in Tianjin China was arrested for allegedly passing intelligence material to Peking-based American Lawrence Macdonald, a reporter with the French news agency Agence France Presse. Page 2

### Cargo ship capsizes

The captain of the Danish cargo ship Nordland Saga was missing after the vessel capsized off Spain's northwestern coast. Five crew members were rescued by a Greek cargo ship.

### Mudslide kills 15

At least 15 villagers died and 45 were injured when a mudslide caused by a burst dam destroyed nearly 50 houses in the Andean town of Chanci, Peru, the national civil defence board said.

### Tanker blaze

A loaded Greek tanker was ablaze and leaking burning fuel off the Belgian and Dutch coast after it was in collision with a Liberian-registered vessel in fog. Page 2

### Tribal murders

Tribal rebels killed five people, including a woman and three children, in separatist violence in the north-east Indian state of Tripura. Page 2

### Relief team missing

Two French aid workers were kidnapped by armed men at a refugee camp in northern Somalia late on Friday, the relief organisation Médecins Sans Frontières said. Page 3

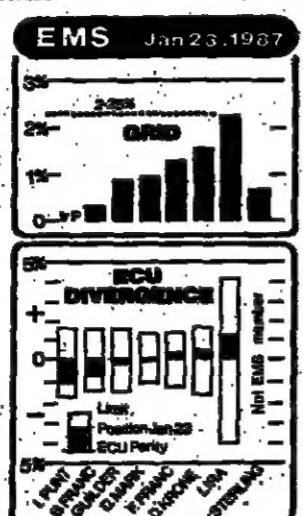
## Business summary

### First City plunges \$402m into loss

**FIRST CITY** Bancorporation of Texas, one of the biggest Texas banks and one of the financial institutions most badly hit by the collapse in world oil prices over the past year, lost \$402m in 1986 and is urgently seeking an injection of capital. Page 17

**EUROPEAN Monetary System** currencies showed little change from the previous week. Attention remained focused on the dollar which moved erratically against the D-Mark during the week. A cut in the West German discount rate failed to have an immediate effect and the dollar still looked weak. French and Dutch interest rates were left unchanged.

Short-term Treasury bill rates were cut in Belgium but the discount rate was left alone. The Irish pound was the weakest member, trading at 45 per cent of its maximum divergence compared with 43 per cent the week before.



## Greens and Free Democrats weaken Conservative victory

### Kohl wins German election with a reduced majority

BY DAVID MARSH IN BONN

**MR HELMUT KOHL**, the West German Chancellor, pulled off a narrow victory in yesterday's general election and emerged considerably weakened within the ruling centre-right coalition.

The country's conservative majority was cut sharply compared with the last parliamentary elections in 1983 amid a strong trend towards both the Free Democratic Party (FDP), the junior party in the coalition, and the anti-nuclear Greens ecology grouping.

The country is set for four more years of centre-right coalition government led by Mr Kohl's Christian Democratic Union (CDU). But with the conservative parties' share of the vote falling to the lowest since the federal republic's first elections in 1949, Mr Kohl acknowledged last night that he had faced a clear setback.

The lower-than-forecast margin of success for the CDU and its Bavarian sister party, the Christian Social Union (CSU), was partly a consequence of bitter pre-election coalition infighting.

It heralds tension and disagreement in Mr Kohl's governing team as a new cabinet is put together during the next month.

The major loser in last night's result seems to have been Mr Franz Josef Strauß, the 71-year-old Bavarian Prime Minister and leader of the CSU.

Mr Strauß's vigorous sniping against the FDP and his campaign to return to Bonn as Foreign Minister has clearly failed. Mr Kohl last night delivered a powerful, though

indirect, rebuke to Mr Strauß. Declaring that the conservative parties had fallen short of their electoral goal of 45 per cent of the votes, he said disagreement within the coalition had "certainly" harmed the overall result.

According to computer projections from the two main TV stations last night, the CDU together with the CSU registered about 43.7 per cent of the vote, two to three points below all last week's leading opinion poll predictions, against 44.8 per cent in 1983.

The SPD scored 37.7 per cent against 38.2 per cent in 1983, with the FDP rising 0.8 per cent from 7.0 per cent and the Greens registering 8.3 per cent (5.8 per cent).

These parties will remain the only ones in the federal parliament.

Minority parties which failed to pass the 5 per cent level needed to enter the Bundestag, the far right, seemed to have picked up support since 1983.

A major factor behind the CDU-CSU losses appeared to have been a sharp drop in the turnout compared with 80.1 per cent of the electorate who voted in 1983.

FDP leaders last night were quietly jubilant that the party - which has kept the balance of power



On the road to victory: Chancellor Helmut Kohl casts his vote in Osterholz, W Germany, yesterday.

in Bonn during fluctuating coalitions for all but three of the last 25 years - had emerged strengthened as the country's third political force.

Although Mr Kohl last night played down the idea, it seems probable that coalition negotiations - generally expected to be finished by the beginning of March - could be difficult, with the FDP wanting more control over Government policy than hitherto.

With the FDP coming out in favour of bringing forward tax cuts to boost fading economic growth, the Government faces a tough fight to keep a grip on economic policy during the next few weeks.

With economic pressures intensifying because of fierce upward pressure on the D-Mark, and Mr Kohl's administration facing fresh tests over the continuing hostage imbroglio in Beirut, the immediate post-election period could bring considerable strains for the Chancellor.

Editorial comment, Page 14

## G5 poised to meet over dollar decline

BY IAN RODGER IN TOKYO AND PHILIP STEPHENS IN LONDON

JAPAN and the US have agreed that there should be an early meeting of finance ministers and central bank governors of the Group of Five industrial nations, Mr Kiichi Miyazawa, the Japanese Finance Minister, said this weekend.

The proposed meeting, which would focus on the dollar's recent decline, would take place in Paris.

Japanese officials were reported in Tokyo as saying it could be held as soon as February 1 if the three European members of the Group - West Germany, France and Britain - agreed.

"I am certainly pleased with what has been done. But if you are asking me could they do more, maybe they could, but maybe we could do more on our budget deficit... That is what they want us to do," he said.

On the dollar, Mr Baker confirmed reports that he described yesterday as "the orderly and moderate decline of the dollar over the past 1½ years" had been a good thing for American business. "I have not seen the dollar in free fall," he said, but he stressed: "I do not want this (state of mind) to be interpreted as talking the dollar down."

In what appeared to be an effort to reassure the financial markets about US policy on the dollar, Mr Baker also said that the US recognised that "there can be problems if the dollar should fall too far too fast" citing a resurgence of inflation and possible difficulties in financing US debt.

The US-Japan talks, and the decision by the West German Bundesbank to cut its discount rate, brought a temporary respite for the dollar on Friday, but did little to stem the downward trend.

Continued on Page 16

## US-EEC 'closer' to deal on grain sales

BY QUENTIN PEEL IN BRUSSELS AND NANCY DUNNE IN WASHINGTON

PROSPECTS for a settlement in the long-running EEC-US trade dispute over grain sales improved at the weekend after top-level talks in Washington. However, only five days remain to finalise a deal before hostilities are due to break out.

Negotiations admitted after the talks that the two sides were closer to agreement. However, they continued to insist that it would be difficult to close the gap before the end of the week. They have to agree on compensation for \$400m in lost US maize and sorghum sales to Spain.

EEC Foreign Ministers must decide today whether they can improve their offer sufficiently to satisfy Washington. In addition officials said, the US Administration

would have to agree to tone down its demands.

"We are getting closer, but we are not yet at the same place," Mr Willy de Clercq, the European commissioner responsible for trade, said on his return to Brussels yesterday. "If we want to have a compromise solution, it is impossible that one party alone makes a move."

Mr Frans Andriessen, the EEC agriculture commissioner who jointly headed the team, said:

"There is no agreement yet, but we will continue. This must be solved, one way or another."

The US is committed to imposing swinging tariffs of up to 200 per cent on European exports such as

Continued on Page 16

## Greens success poses dilemma

BY HAIK SIMONIAN AND DAVID MARSH IN BONN

AMID the carnival atmosphere of the Greens' celebration party in a basement flat in Berlin's Moabit district, ceramics factory workers last night, the uneasy question was working its way to the surface - where do the Greens go from here?

The Greens scored more than 8 per cent of the votes in yesterday's election - closely in line with pre-election forecasts and well ahead of their previous 5.6 per cent in 1983.

Although they failed to top the 10 per cent mark which would have turned the party into the clear third largest force in West German politics, the ecology grouping will be a power to be reckoned with in coming months.

The outcome was greeted enthusiastically at the rally. "It was a fantastic evening," said Mrs Julia Diffring, the Greens' co-chairwoman of the Moabit party, another of the party's leading members, said it was a "considerable historical success" that the Greens - who made their parliamentary debut in 1983 - would once again be represented in the Bundestag.

Now all they have to do is to decide what to do with a show of popularity which, on yesterday's showing, gives them support among more than 3m voters.

The Greens party conference at the end of September in Nuremberg voted in favour of co-operation with the SPD in its challenge to Mr Kohl's Government.

Even though Mr Johannes Rau,

Bavarian Christian Social Union (CSU) candidate for the chancellery, has refused to have any truck with the Greens, the possibility of an alliance will now again come to the surface.

At last night's party, however, all thoughts of strategies and parliamentary alliances were banished to some distant point in the future.

Against the background of ear-splitting rock music, the crowds of mainly young people thronging the white-tiled warehouse-discothèque clearly were in a mood to celebrate victory.

The Greens seemed to have reaped the benefit of a national mood against extremist policies. To enthusiastic cheering, Mrs Diffring - who clashed frequently with Mr Franz Josef Strauß, leader of the

right-wing CDU-CSU coalition, has refused to have any truck with the Greens, the possibility of an alliance will now again come to the surface.

Over the past week, Administration officials have urged American citizens in the Lebanon, who are not connected to the US Embassy, to leave Beirut.

The confusion in the Administration over the Iran arms scandal has been underscored by disclosures that on December 6, even as Mr Reagan was telling the American people that the discussions with Iran had been severed, CIA officials were meeting with Reagan representatives in Europe to the dismay of Secretary of State Mr George Shultz who was not aware of the meeting.

There are also reports that Mr Shultz believed that, at the Tokyo economic summit last year where the seven major industrial countries were seeking to establish a co-ordinated position on anti-terrorism, he was misled by Mr Donald Regan, the White House Chief of Staff, about the dealings.

From Reuters, Kuwait, Page 2

## Reagan urged to stand firm on new Beirut hostage crisis

BY STEWART FLEMING IN WASHINGTON

KIDNAPPERS in Beirut yesterday threatened to kill one of three Americans seized at the weekend, posing a fresh challenge to the Reagan Administration already reeling from the disclosures surrounding its arms-for-hostages deal with Iran.

Four men, three US professors and an Indian academic with US residency, were seized from Beirut University College on Saturday by kidnappers posing as members of Lebanon's internal security forces.

The timing of the incident on the eve of President Reagan's state of the Union Address tomorrow only adds to his difficulties. He is under fire for allowing his Government to flounder in the face of the Iran arms scandal.

The kidnappers, claiming to be members of the Organisation for the Oppressed on Earth, have linked the taking of the four hostages with the release from West Germany of Mr Mohammad Ali Hamadani, a suspected Shia Moslem terrorist whose extradition is being sought by the US for trial on charges of hijacking a TWA airliner in 1985.

GENERAL MOTORS, largest US car maker, shelved a \$160m plan to produce continuously variable transmissions in France, blaming unreliable components. Page 16

Two West Germans have been

indicted in Beirut since Mr Hammadi's capture at Frankfurt airport earlier this month.

Mr Reagan was urged yesterday to take a firm stand against negotiations for the release of the hostages and to be prepared ultimately to use military force if links can be established between the kidnappers and any government.

Senator Claiborne Pell, the newly installed Democratic chairman of the Senate Foreign Relations Committee, said on US television that the US had "the justification to send military forces (into the Lebanon) now but I would not advise it."

He added: "I do not envy the President the situation he is in now." He said if a link between the terrorists and a government could be established the US "should go after the Government" if necessary "with a military response."

Senator Pell also warned that the US should be prepared for acts of terrorism within its territory if the terrorist held in Germany was extradited to the US as Washington wished. But he stressed that the Reagan Administration should nevertheless continue to press for his extradition.

From Reuters, Kuwait, Page 2

Industrialkreditbank AG-Duische Industriebank (IKB) is a unique West German private commercial bank that funds its multiple lending activities to a considerable degree by issuing its own long and medium-term securities.

These bonds - backed by the solid standing of IKB - are highly attractive instruments for institutional investors seeking sound international diversification

## OVERSEAS NEWS

### Top Iran official threatens Kuwait with reprisals

BY TONY WALKER IN AHWAZ, SOUTHERN IRAN

A SENIOR Iranian official yesterday warned Kuwait to end its support of Iraq in the Gulf War or face unspecified consequences.

Dr Kamal Kharazi, a member of Iran's supreme war council, issued a veiled threat of reprisals against Kuwait on the eve of a summit conference of Islamic heads of state to be held in the Gulf Emirates.

Iran, which is boycotting the meeting, has demanded that the Islamic Conference Organisation sessions should be moved to another venue on the grounds "that Kuwait has not remained neutral in the Gulf war."

Briefing reporters at Ahwaz near the Gulf war front, Dr Kharazi described Kuwait's support of Iraq as "deplorable" and charged that the Kuwaitis were in the hands of the Iraqi regime.

Dr Kharazi's criticism of Kuwait coincided with reports of a shell having been fired at an island near the Kuwaiti coast. Three small bombs exploded simultaneously at Kuwaiti oil installations on January 19 and a car was damaged in another attack on Saturday.

Kuwait claims that Iraq allows Iraq to use its airspace to launch attacks against Iranian targets. The Iranians are also unhappy about Kuwaiti ports being used to tranship goods to Iraq whose own ports were destroyed early in the six-and-a-half-year war.

The Kuwaiti Government is extremely nervous about Iranian threats. At the head of the Gulf, it is the most vulnerable of the small Gulf states

to pressure from both Iran and Iraq.

It has supported Iraq since the onset of the war, providing billions of dollars to help fund the Iraqi defensive effort.

Kuwait and Saudi Arabia have been Iraq's two principal supporters.

In the past year, however, Saudi Arabia has improved its relations with Iran, even providing refined petroleum products to help make up for an Iranian shortfall after Iraqi air attacks on Iran's refineries.

The 46-member Islamic Conference Organisation summit will be preoccupied with the continued fighting in the Gulf war which is seen as a serious threat to the stability of the entire region.

Moderate Arab states such as Egypt and Jordan fear an Iranian victory over Iraq because this would encourage the spread of militant Islam throughout the Middle East.

President Hosni Mubarak of Egypt, who was the first in state to visit Kuwait, is together with Jordan among Iraq's main supporters. They provide arms and ammunition and Egypt has also sent advisers.

Islamic foreign ministers were last night still seeking to agree on an agenda for the summit. In addition to the Gulf war, they will also be considering the Arab-Israel dispute, the Soviet occupation of Afghanistan and the fighting in Chad. Several Arab delegations fear that most of the disputes are too deep-seated for there to be much chance of the summit arriving at unanimous recommendations.

### Alliance of African oil countries formed

BY VICTOR MALLET IN LAGOS

OIL MINISTERS and delegates from nine African oil-producing countries met in the Nigerian capital, Lagos, today to inaugurate the African Petroleum Producers' Association, an alliance that has worried some Arab producers but has been dismissed by big oil companies as a talking shop.

The association is the idea of Nigeria, Africa's largest oil producer, which sees itself as playing a leading political and economic role in the continent. It will include four members of the Organisation of Petroleum Exporting Countries—Nigeria, Algeria, Libya and Gabon—as well as Angola, Benin, Cabo Verde, Congo and Eritrea.

The four Opec members are to produce nearly 19 per cent of Opec's official limited output of 15.8m barrels a day in the first half of 1987 to try to stabilise prices.

Nigeria's Oil Minister, Mr Niiwanu Lukman, is president of Opec; rejects accusations that the association will undermine Opec and believes it will help to bring non-Opec African producers, such as Angola, into line with Opec policies.

Saudi Arabia is said to have

expressed concern about the association, but Nigeria has pointed out that other Opec countries already belong to regional groups, such as the Organisation of Arab Petroleum Exporting Countries and the Latin American oil organisations, Olade.

Oil company executives and Western diplomats in Lagos regard the association's founding as a political, rather than an economic, event.

Max Wilkinson, Resources Editor adds: "The association is unlikely to make a big difference to Opec politics. However, bigger producers such as Nigeria may hope that some of the smaller non-Opec countries are drawn into the strategy for preventing a new collapse of oil prices."

Egypt has already pledged to make some small cuts in output to match Opec's cut agreed last December.

There already exists within Opec a Gulf Co-operation Council for the moderate Gulf states headed by Saudi Arabia and Kuwait, and there have been indications recently that several Latin American oil producers feel they have more in common with each other than with producers elsewhere.

### Heth to head Bank Leumi

BY ANDREW WHITLEY IN TEL AVIV

DR MEIR HETH, a former head of the Tel Aviv stock exchange forced to resign over a bank shares-manipulation scandal, was appointed yesterday as chairman of Bank Leumi Le-Israel, the country's leading bank.

The 54-year-old, Harvard-educated lawyer succeeds Mr Eli Horwitz, who stepped down last week, together with the remaining board members, after seven months in the post. The board accepted blame for providing a handsome "golden handshake" to Mr Ernest Japhet, its long serving ex-chairman, after strong public criticism.

Despite his own part in the run-up to the 1983 bank shares crisis, Dr Heth—a former government examiner of banks—was known to be the Bank of Israel's favoured candidate to take over at Bank Leumi.

Mr Horwitz, who had been badly battered by a string of scandals over the past year, however, his appointment has been criticised by unions and left-wing newspapers.

Ian Rodger on Japanese government reform plans that suggest the Prime Minister is seeking a further term

### Nakasone faces high-risk gamble if he opts to fight on

TODAY, Mr Yasuhiro Nakasone, the Japanese Prime Minister, is expected to propose in an opening speech to the new session of the Diet (parliament) a comprehensive review of the country's governmental structure and overhauls of the much-criticised education and agricultural systems.

This would be an exceptional list for even a new leader with four years ahead of him, but Mr Nakasone has only nine more months to serve in his already extended mandate. So why, at time when he should be putting the finishing touches on projects nearing completion and preparing to recede into the background, is he presenting a huge agenda?

In the view of many analysts in Tokyo, the most probable interpretation is that he is preparing the ground for a possible further extension to his term.

In most Western democracies, there would be nothing except

national about such an attempt, but in Japan it is unheard of. It is also risky for Mr Nakasone. Japanese prime ministers are expected to serve one or two-year terms and then return to an often more influential role in the ruling Liberal Democratic Party and the Government behind the scenes.

Mr Nakasone has already been in office for more than four years and will have completed five when his extension ends in October.

Because of his remarkable successes and his apparent good health, he faces the prospect of a long and influential future in Japan's public life as an elder statesman.

However, by seeking a further extension, he would upset the pattern of succession within the LDP, causing a lot of bad feeling and perhaps undermining his position after retirement.

The first hints that Mr Nakasone might be thinking of seeking a second term began to

### Brazil to impose wage and prices plan

By Ivo Davney in Rio de Janeiro

BRAZIL WILL this week impose a prices and wages package after the failure of negotiations to win agreement on a social pact between employers and unions.

Among the measures expected are a big increase in minimum salaries, the maintenance of inflation indexing of wages and a gradual upward adjustment of prices with no new price freeze.

Senior civil servants and ministers worked through the weekend to prepare the package, the third since the anti-inflationary, price-freezing Cruzado Plan last February.

But lengthy consultations have done little to relieve the mounting sense of crisis and uncertainty pervading the country.

After a week of tripartite discussions, employers and unions apart from the employers seeking a rapid return to free pricing and wage negotiations, the unions have toughened their position, demanding a five-fold increase in the cruzados 364 (533) monthly minimum wage and maintenance of automatic salary rises each time inflation rises 20 per cent.

At the end of the talks, Mr Almir Pazzianotto, the Labour Minister, was reported as warning that the country was now "at the very brink of economic collapse."

Adding to the general uncertainty were fresh claims in newspapers at the weekend that Mr Ferreira Bracher, president of the Central Bank, is about to be replaced. Several papers claimed that Mr Dilson Faria, the Finance Minister, had sounded out Mr Alvaro Rischbieter, a former Finance Minister, over the Central Bank job.

Leads from Brasilia suggest a big defeat for Mr Faria, who had originally argued for a rapid price realignment followed by a new freeze. Instead, President Jose Sarney looks set to take up the proposal of Mr Jose Sayad, the Planning Minister, who supports a gradual end to price controls.

Both ministers appear to have lost, however, over the so-called gaálmeia, or price rise trigger, which they had wanted to abandon as highly inflationary.

Low-paid workers also look set to win a big increase in the minimum salary, probably to about Cr 1,500, or as much as 50 per cent.

Price rises, possibly up to a ceiling of 25 per cent, are expected to be introduced gradually in consultation between industry and the Government, with sectors where bottlenecks are halting output getting highest priority.

Egypt has already pledged to make some small cuts in output to match Opec's cut agreed last December.

There already exists within Opec a Gulf Co-operation Council for the moderate Gulf states headed by Saudi Arabia and Kuwait, and there have been indications recently that several Latin American oil producers feel they have more in common with each other than with producers elsewhere.

Argentine 'dirty war' general arrested in US

By Tim Cowen in Buenos Aires

ONE OF the leading figures of Argentina's "dirty war" in the 1970s, Gen Carlos Suarez Mason, who has been a fugitive for the past three years, was arrested in California at the weekend.

His arrest followed recent reports of sightings of him in Miami, which led to a renewed request for his arrest and extradition being issued last week by the Argentinian authorities to the US Government.

Gen Suarez Mason was one of the leading proponents of the violent repressive campaign carried out in Argentina following the 1976 military coup, which left almost 3,000 people officially listed as "disappeared."

The Argentine 'dirty war' general arrested in US

BY ROBERT THOMSON IN PEKING

A CHINESE STUDENT has been arrested for allegedly providing intelligence to a foreign correspondent of the Chinese newspaper.

Conclusive evidence has been obtained by the Tianjin Bureau of State Security through investigation, Xinhua reported.

A Western diplomat said the incident would be a serious blow to China's image abroad and suggested it had been orchestrated by conservative officials seeking to sabotage the "open door" policy.

Mr MacDonald, a US citizen, was due to return to Hong Kong last night but delayed his return after learning of the report, which, diplomats say, amounts to an allegation of spying against him and of treasonousness that he denied.

The Chinese journalist expelled from the party was Liu

based correspondent for Agence France Presse.

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Hugh Cane  
is Sig

## OVERSEAS NEWS

Diana Smith profiles Lisbon's dynamic Environment Minister who has won a rare measure of public approval

**Portuguese polluters bowled over by Hurricane Pimenta**

**POLLUTERS OF Portugal take cover.** Pimenta is on the march. Pimenta—that is Secretary of State for the Environment and Natural Resources, 42-year-old Alberto Martins Pimenta—had come for the individuals and enterprises which have degraded the environment for generations, with nary a law to hinder them.

For the growing number of Portuguese who want a cleaner, quieter country, for hikers who long to contemplate nature, not jungles of illegally-built shacks littering the countryside, and for people who spend sleepless nights and harassed days trying to ignore the roar of cars, motorbikes, and machinery stripped of silencers, the din of radios, stereos, and televisions, bawling dogs, buzzaws, pneumatic drills or carnival

time fireworks, for all of them the small but hugely-resolute Pimenta—is the best news in years.

Opposition polls pinpoint him as the most effective cabinet minister in a country that has

seen 16 governments and several hundred ministers come and go in 12 years, to be

noticed at all is a rarity. To be

praised is a near-miracle.

Mr Pimenta (31), is a computer enthusiast who graduated as an electronic engineer from Lisbon's Higher Technical Institute and went through a dazzling array of business and computers courses at home and abroad.

He had been organizing since his school days. Highly active in environmental associations, leader of the engineers' union until he began government

work, the Secretary of State paces restlessly while he talks and laughs that he works 18 hours a day. He is the five o'clock shadow of a man who lacks time or patience to shave often, and the pallor of those who need more sleep. But he acts fighting fit.

His job is to make a revolution in the land of environmental laissez-faire. He is pushing

through legislation that by

early next year will give the

Director of Public Prosecutions,

and environmental associations,

powers to take tough action

against those who pollute the

air or water, those who systematically cause noise pollution,

and those illegally own state-owned land, national reserves and national parks, or who harm flora and fauna in those areas.

Mr Pimenta refuses to be

deterred by psychological obstacles that inhibit many Portuguese officials, such as fear of reprisals or criticism by pressure groups, fear of offending a relative, friend's relative or friend's relative's friend in a small country where the extended family influences business and politics powerfully.

Parliament has been persuaded to approve the basic of sweeping environmental laws that will switch from no standards at all in the past to EEC standards and in some cases even stricter US Environmental Protection Agency levels. Now he is chivvying the Socialists into voting to lessen the specifics of these laws at record speed.

The minister has already

wheeled hugely increased

budgets for his department: Mr Pimenta—whose surname means "pepper"—spent with a budget of 12.5bn (822m) for investment and 810m current spending for 1987—ten times more to be invested in nature reserves, 20 times more in anti-pollution measures, and 40 times more in water resources than in previous years.

It's once green slopes and sparkling sands had become covered in shacks, now 630 illegal houses are coming down as fast as demolition brigades can work. Today Arribida; tomorrow 500 illegal homes by a lagoon near Cascais beach; after that, 2,000 illegal homes and several dozen in the Estrela mountains north of Lisbon.

The peppery Mr Pimenta will

not pulverise industrial polluters in one swoop, however.

From next January new factories must have proper controls for fumes and effluvia, but existing factories will negotiate contracts with the Government

to reduce pollutants gradually. Computers—part of a £15m programme under way with American hardware and software devised with the help of local universities and private researchers—will track down every puff of toxic smoke one day.

Better water is to be supplied through new regional boards, ending what Mr Pimenta calls inefficient Napoleonic centralisation of water management.

When he is not overseeing demolition, making laws or programming computers, Mr Pimenta sponsors literature and video programmes on the environment for schools and the general public. Occasionally he even finds time to hike among the Portuguese countryside he is determined to pre-

serve.

**Boeing in move over new jets**

By Michael Donne, Aerospace Correspondent

**BOEING**, the world's biggest jet airliner manufacturer, confirmed at the weekend that it intends to start discussions soon with over 170 airlines about its revised plans for advanced technology airliners for the future.

These cover a 150-plus seater twin-engined, twin-tail aircraft, the 737, using either a "prop-fan" or a new Superfan jet engine, and a new 100 to 110-seater that would be a derivative of the existing 737 short-to-medium range jet.

Boeing said in a telex to all its big customers that progress in its studies in recent months timed at producing a 150-seat airliner for the 1990s, had been significant.

Boeing confirmed that primary interest among airlines still centred on the use of a "prop-fan" aircraft, the 737 but that because of the emergence of new types of engine, such as the International Aero Engines' Superfan, both types of powerplant would be studied with the airlines, for both underwing and rear-fuselage mounting.

Boeing said it would be in a position to launch the 737 "when it appears that sufficient market demand has been established."

**Legal ruling strains Chirac-Mitterrand relationship further**

BY PAUL BETTS IN PARIS

**THE DELICATE political cohabitation between Mr Jacques Chirac, the French Conservative Prime Minister, and Mr Francois Mitterrand, the Socialist President, has again come under heavy strain after the Constitutional Council cancelled one of the Government's key labour reforms.**

The Constitutional Council, the country's leading independent judicial body, said on Friday that the Government had acted unconstitutionally in December by forcing legislation on flexible working time through Parliament. President Mitterrand had refused to sign the bill, so the Government decided to put through the legislation as an amendment to another bill.

The decision of the Council is a serious political blow for Mr Chirac who, after the recent setbacks of the student protests, railway strikes and currency crisis, has seen his public standing decline sharply. Moreover, the latest public opinion polls reflect increasingly disenchantment in the country with the delicate exercise of power sharing between Prime Minister and President.

Mr Chirac's latest setback also coincides with a further set of disappointing employment figures showing a 1 per cent rise in job seekers last month. The total unemployment rate last month rose to 10.7 per cent from 10.6 per cent in September. The number of jobs, on a seasonally adjusted basis, rose to 2,574,100 or 5.5 per cent more than a year ago.

The Constitutional Council decision which was accompanied by another ruling against legislation on compensation awards immediately affected the Government. Both Mr Alain Poher, president of the Senate, and Mr Jacques Chaban-Delmas, president of the National Assembly, questioned the Council's independence.

Although Mr Chirac has so far made no comment, he is expected to raise the issue during a day-long meeting with all his ministers on Thursday. He is also due to hold a news conference on Thursday to outline his government's intentions this year.

The Government has become increasingly angry about a series of Constitutional Council



Mr Chirac: another political setback

**Ericsson and Siemens to develop mobile phone system**

BY SARA WERS IN STOCKHOLM

**ERICSSON**, the Swedish telecommunications and electronics group, and Siemens, the West German electrical engineering concern, have agreed to co-operate in the development of a digital mobile telephone system which could be used across Europe by the early 1990s. The committee has already received proposals from eight consortia of European companies, including Phillips, Bosch, Mobira, LCT and Telettra. It is due to release details about the general specifications of such a system —

for instance, whether to use broad band or narrow band technology — towards the end of February.

Siemens and Ericsson have decided to work on a narrow band model, which is generally regarded as the most attractive solution.

The development of a standard, pan-European system

would allow anyone using a mobile telephone to move freely

from country to country without having to change handsets and systems. Whereas existing systems are based on analogue technology, the new system would be based on digital technology which could increase capacity by ten times.

Siemens and Ericsson have not released information on the cost of such a research and development project, and have not ruled out the possibility of

forming a larger consortium in order to strengthen their hand.

Introduction of a European system could eventually mean much cheaper mobile telephones which would appeal to a wider range of consumers, not only businessmen and senior executives.

Ericsson estimates that the world market for mobile telephones will reach \$7bn by 1993. It is now estimated to be worth about \$1.5bn.

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## UK NEWS

## Poll shows Tory support undaunted by controversy

BY JOHN HUNT

THE CONSERVATIVES have an eight-point lead over the Labour opposition and are back at the level of support which won them a landslide victory in 1983 according to a Harris poll published in The Observer newspaper yesterday.

To the surprise of politicians, the poll also suggests that the Guinness affair and other City of London controversies have not damaged the Government's standing with the electorate.

Although the majority of recent polls put the Conservatives in the lead, they still show considerable volatility. Only on Friday a Gallup poll in The Telegraph newspaper gave Labour a five point lead over the Tories.

Meanwhile, the electioneering mood intensified yesterday with a long speech by Sir Geoffrey Howe, the Foreign Secretary, which was entirely devoted to an attack on the opposition Alliance, particularly the Liberals. This was seen as a pre-emptive strike against next week-

end's re-launch of the SDP/Liberal Alliance programme.

The Harris poll put Conservatives at 44 per cent, Labour 36 per cent and Alliance at 18 per cent. This compares with the Telegraph poll which gave Labour 33.5 per cent, Conservatives 34.5 per cent and the Alliance 23.5 per cent.

Harris also asked whether recent evidence of City "scandals" made it more or less likely that the person questioned would vote Conservative or whether it made no difference.

A remarkably high figure, 81 per cent, said it made no difference while only 15 per cent said it was less likely they would vote Conservative because of this, and two per cent said it was more likely.

Sir Geoffrey, speaking to the Cambridge University Conservative Association, was clearly outlining themes which the Conservatives will develop in a general election campaign.

He claimed that the Liberals and

Social Democrats were divided over policies, particularly defence. He also emphasised that a vote for the Alliance could give power to a left-wing Labour Government or, alternatively, would result in an ineffective "bung" parliament.

He concentrated his fire on the Liberals and argued that the Conservatives, with their emphasis on individual liberties, were the true inheritors of the old Liberal tradition or whether it made no difference.

Only the Conservatives, he said, had put class warfare behind them and offered a Britain which was prosperous and competitive. Many of the best elements in the real liberal tradition inspired the policies of the modern Conservative party.

The present Government, he said, had done much to decentralise economic power, to put choice in the hands of the people and to make Britain a freer society than almost any government this century.

Mr Lloyd said: "The Government clearly wants to be seen to be stamping on us. They have sent the Special Branch to make a search which is unnecessary, to find nothing more than was in the story already."

## Hunt for satellite story 'mole'

BY ALICE RAWSTHORN

SPECIAL Branch detectives yesterday resumed their search of the offices of the New Statesman, the left-wing magazine, and searched the home of Mr Duncan Campbell, the investigative journalist, in their hunt for the "mole" who leaked the spy satellite story.

The internal security police moved in after the banning by the BBC of a film allegedly describing a £500m satellite project codenamed Zircon. Details of the project were described in the New Statesman by Mr Campbell, who scripted the banned television programme.

Mr John Lloyd, editor of the New Statesman, said police were going through files, drawers, shelves and desks.

Mr Lloyd said: "The Government clearly wants to be seen to be stamping on us. They have sent the Special Branch to make a search which is unnecessary, to find nothing more than was in the story already."

## New Third Market will trade shares of small companies

BY ALICE RAWSTHORN

THE THIRD MARKET begins trading today as the London Stock Exchange's new centre for dealing in the shares of small companies. The new market will act as a junior tier to the two established forums: the main stock market and the Unlisted Securities Market.

The third tier has been introduced in response to two phenomena: the growth of venture capital activity in the UK during the 1980s which has financed the development of thousands of small companies; and the upsurge of unaffiliated share dealing on the over-the-counter (OTC) market which has emerged off the Stock Exchange floor.

Although the OTC market, capitalised at more than £800m (£500m) has proved that demand exists from businesses and investors for a less rigorously regulated forum than the two established Stock Exchange markets, its development has been blighted by a succession of scandals.

The Third Market has been created to provide a more disciplined environment in which small companies can raise capital and investors' interests will be better protected.

The new market is intended for companies which are too young, or too small, to join the USM or main market. It will embrace "speculative" stocks such as start-ups, business expansion scheme issues and mineral exploration companies.

Sponsorship and market-making have been restricted to Stock Exchange member firms. The exchange has delegated responsibility for deciding whether companies are suited to the market and for ensuring there is a regular flow of information to shareholders. Almost 30 member firms intend to act as sponsors, while eight will be market makers for the third tier.

Investment will be dominated by private shareholders who have been the staple source of capital for both the USM and OTC market.

Eight companies will begin to trade their shares on the Third Market today: the Abelcot Group,

a holding company; Aberdeen American Petroleum; Alfred Insurance Brokers; Catalyst Communications; a marketing group; Epsilon Oil & Gas; Publishing Holdings; Theme Holdings, a chain of London restaurants; and the Unit Group, which manufactures timber pallets.

Recently 10 companies have expressed an interest in joining the new market. More companies are expected to transfer from the OTC market in the coming months. Accountants PwC Marwick expect 120 businesses to have joined by the end of the first year.

The Third Market will have a quiet opening than the USM which sported 11 stocks on its debut in November 1980. The first day's trading on the USM was highly hectic, although the pace of business soon slowed down.

Of the USM's first 11 companies only three are still quoted on the market, three have graduated to a full listing, four have been taken over, and one has failed.

## Dublin Government 'assumed bugging'

By Hugh Carnegy in Dublin

DR GARRET FITZGERALD, the Irish Prime Minister, said yesterday the Irish Government assumed that Britain was able to intercept signals between Dublin and its embassy in London and necessary precautions were taken to ensure the security of such traffic.

He was responding on Irish radio to reports in Irish and British newspapers over the weekend that classified, encrypted Irish dispatches were regularly intercepted and decoded by British Signals Intelligence and that conversations with in the embassy itself were being bugged.

The reports said the Irish had reported to hand-carried messages during the delicate negotiations prior to the signing of the Anglo-Irish Agreement in November 1985.

Dr Fitzgerald said he had no knowledge of the embassy in London being bugged. But he said any Irish government simple-minded enough to think the intelligence services of countries such as the Soviet Union, the US and Britain did not have the capacity to intercept messages would be taking risks with national security.

"We know that they have the capacity to do it. There is no particular evidence that it has happened. There is nothing to protest about but we wisely work on the assumption that this sort of thing can happen," he said.

He added he was happy with the precautions that were being taken, although he did not specify them.

Despite Dr Fitzgerald's assurances, the issue could prove awkward for him during the campaign for the February 17 general election.

It is bound to be used by some of his opponents as evidence that he has been too trusting of the British Government during the Anglo-Irish process," he said.

## Bankruptcy rate slows after sharp increase

BY ANDREW TAYLOR

THE underlying rise in the level of bankruptcies and company liquidations flattened out last year following the sharp increase in business failures during the early 1980s according to figures just published by the Department of Trade and Industry.

The rate of company failures was more evenly spaced between the first and second six months of 1986.

According to the department the manufacturing sector accounted for 35.4 per cent of all company liquidations during the first nine months of 1986. Construction accounted for 11.8 per cent and transport and communications for 5 per cent of company liquidations.

The self-employed accounted for 74.5 per cent of all bankruptcies during the first nine months, of which retailing accounted for 21 per cent and construction 11 per cent.

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## Telephone strike unions will meet management

BY CHARLES LEADBEATER, LABOUR STAFF

MEMBERS of the British Telecom board will today meet the leaders of National Communications Union (NCU), as the strike by 100,000 telephone engineers gets under way.

The two sides might make the first moves to open talks at the quarterly meeting between the Company and the British Telecom Unions Committee, which brings together the four main telecommunications unions.

While both the company and the union said the meeting will not be used for negotiations, it is almost certain that the engineers' strike will be discussed.

Mr John Golding, general secretary of the NCU, said: "It is absurd for us to be engaged in a trial of strength. We have to do something to get round the table."

However BT said it will not open detailed negotiations until the engineers call off their action.

Speaking on BBC radio, Mr Mike

Bett, managing director of BT's inland communications, warned that some in the Conservative Party would use the strike to argue for greater competition in the telecommunications market. BT might consider bringing in private contractors to carry work normally done by the engineers.

While Mr Bett admitted that faults were starting to mount, he said services were still bearing up quite well. The trunk cable carrying calls from the North West to London broke down over the weekend, according to the union.

The Home Office confirmed the Government might have to turn to its own emergency telecommunications system. The main trunk exchange serving Whitehall, much of which is yet to be modernised, is vulnerable to failure, according to local engineers.

The strike follows BT's decision to suspend engineers who started

an overtime ban two weeks ago in pursuit of a pay claim. Mr Bett said no engineers would be allowed back to work without giving assurances that they would work normally, because the company feared a minority might sabotage the system.

Mr Golding described the accusations as outrageous, and challenged BT to produce clear evidence of sabotage.

Many branch officials say local managers were prepared for engineers to return to work without assurances of normal working but were overridden by senior executives.

With the strike about to bite on the engineers' personal finances - they will not be provided with strike pay - pickets will be out in force today. Small numbers of engineers will be at work in the South, South Wales, Midlands, North of Scotland, and Severnside area, district union officials reported.

IT HAD been billed as "The Big One." A large inflatable zeppelin, emblazoned with a message to boycott News International's four titles hovered above the Wapping skyline.

Printworkers sacked by the company a year ago, their union leaders, a clutch of Labour MPs and sundry "supporters" were set to march on the fortress.

The violent scenes which ensued outside the plant - the worst since the dispute began according to the police - ensured that "Wapping", which has largely faded from the TV and newspaper headlines, was once again prime-time news material.

The anniversary march and its attendant clashes, has focussed attention on public order. In doing so it has eclipsed the complex dynamics of a dispute which has failed to stop News International getting its titles out of the razor-wire fastened plant and onto the streets.

After 12 months of marches and attempts to stop distribution, the final push failed to have any impact on the company's distribution strategy.

When the marchers reached the gates of Wapping, a jazz/pop bank took the stage, blasting out

PRINT union leaders last night called for an independent inquiry into police tactics outside News International's printing plant in Wapping, east London in the wake of clashes at the week-end described by the police as the most serious in the year-long dispute.

Sixty-seven people were arrested - only 13 of whom were printworkers - during violent

scenes in which mounted police were deployed to disperse demonstrators.

According to the police, 162 officers were injured, along with 11 police horses, when they came under fire from a barrage of missiles hurled from the 12,000-strong crowd.

A group of youths ripped up three huge paving stones at the top of Well Close square, opposite the plant. It augmented the stock of iron and wooden poles used as ammunition against the police.

Incongruously, souvenir mugs and posters, commemorating the year-long struggle, were still being sold at the height of the clashes.

This came at shortly after 8pm, when mounted police suddenly staged their first charge into the crowd. Fleeing demonstrators - some retorting with a further barrage of missiles - were temporarily dispersed.

Many, protesting innocence, had to run speedily to safety as the horses galloped through. The police seemed intent on pushing back the frontiers of their control.

Several more mounted charges were made - inevitably followed by back-up snatch squads, plucking demonstrators away and dragging them behind police lines.

Police and demonstrators counted the cost, as relative calm returned to the battle zone around midnight. By that time, The Sunday Times and The News of the World were already bound for British breakfast tables.

too-tapping numbers and engendering a near carnival atmosphere.

But by the time top-bill speakers took the platform, attention was already distracted from riotous rhetoric to grim street theatre.

The lorry which musicians who lead the march had earlier played on - stretched across the road which leads down to the plant - was rocked over by a clutch of demonstrators. Attempts to set it on fire failed. It was promptly shifted by a bulldozer.

After 12 months of marches and attempts to stop distribution, the final push failed to have any impact on the company's distribution strategy.

The police were not slow to respond. They had come equipped with a full panoply of anti-riot gear and showed no reluctance in deploying it.

Snatch squads were dispatched into the crowd to round up the missile throwers. But it appeared that many not directly involved in attacking the police came in for both verbal and physical attack.

Mr Derek Hudson, a 33-year-old press photographer, was knocked unconscious by a police truncheon, as he tried to run from police charging into the crowd. He later had six stitches in his head wound.

Speakers of solidarity with the printworkers rang out from the platform bunting - but many were drowned by the crowd. Mr Arthur Scargill, the miners' union leader - who compared Britain in 1987 to a neo-fascist state - received one of the best responses. He said that La-

bour MPs should "stop prattling about spy stations" and get themselves down to Wapping, for future mass demonstrations.

Ms Brenda Dorn, Sogat's general secretary, called for renewed action from the TUC. She was booted by sections of the crowd. Mr Tony Dubbins, Leader of the National Graphical Association, called for "the fight to continue." Mr Tony Isaac, a prominent sacked London Sogat Machine branch activist, called for a form of direct action to be taken in pursuit of the boycott campaign.

"If you see anyone reading those seat titles, tear it out of their hands."

There were clearly those among the crowd who had come for a bit of direct action against the police.

breakfast tables.

## Heath joins attack on takeover bids

BY JOHN HUNT

TAKEOVER bids have created a situation in the City of London which represent "another aspect of the unacceptable face of capitalism". Mr Edward Heath, the former Conservative Prime Minister, said yesterday.

He repeated his famous phrase when he was interviewed on the BBC TV programme This Week. He renewed his call, made in the House of Commons last week, for official government regulation of the City instead of the present regulatory framework.

The Government, he said, must act quickly and effectively. At the moment it was trying to find a halfway house but it had to face up to the fact that an old-fashioned approach no longer worked when so many internationally owned companies and conglomerates operated in the City.

There had to be very clear, firm regulations backed up by law. Where the law was broken, immediate prosecution must follow.

## Electronic companies fight Government cuts

BY TERRY DODSWORTH, INDUSTRIAL EDITOR

THE Electronic Engineering Association (EEA), the premier representative body for UK electronics companies, has mobilised widespread support in the industry for a novel campaign aimed at reversing cuts in government research and development spending in the manufacturing sector.

The EEA initiative, supported by most of its 61 members, calls for new incentives which would allow 150 per cent allowances against pre-tax profits for all audited research and development expenditure.

In return for such an inducement, members would be prepared to pledge an increase in their own commitment to research work, says Mr Tony Thatcher, president of the association.

Behind the EEA's decision to press for government action lies a growing perception of inadequacies in the UK's research and development spending in the high-technology industries.

According to the association, government cuts in Britain are putting UK companies at a serious disadvantage against more generously-treated competitors overseas, including all of the country's main trading rivals in the US, Japan, West Germany and France.

In support of its demands, the EEA makes the following points:

• Since 1980, the UK has slipped from a slight trade surplus in electronic capital equipment to a large deficit, which is expected to have amounted to about £1.4bn in 1986.

While the country has held its own in radio equipment, the deficit in computers and data processing goods has grown steadily in larger, and since 1983 it has gone into a deepening negative balance in telecommunications equipment.

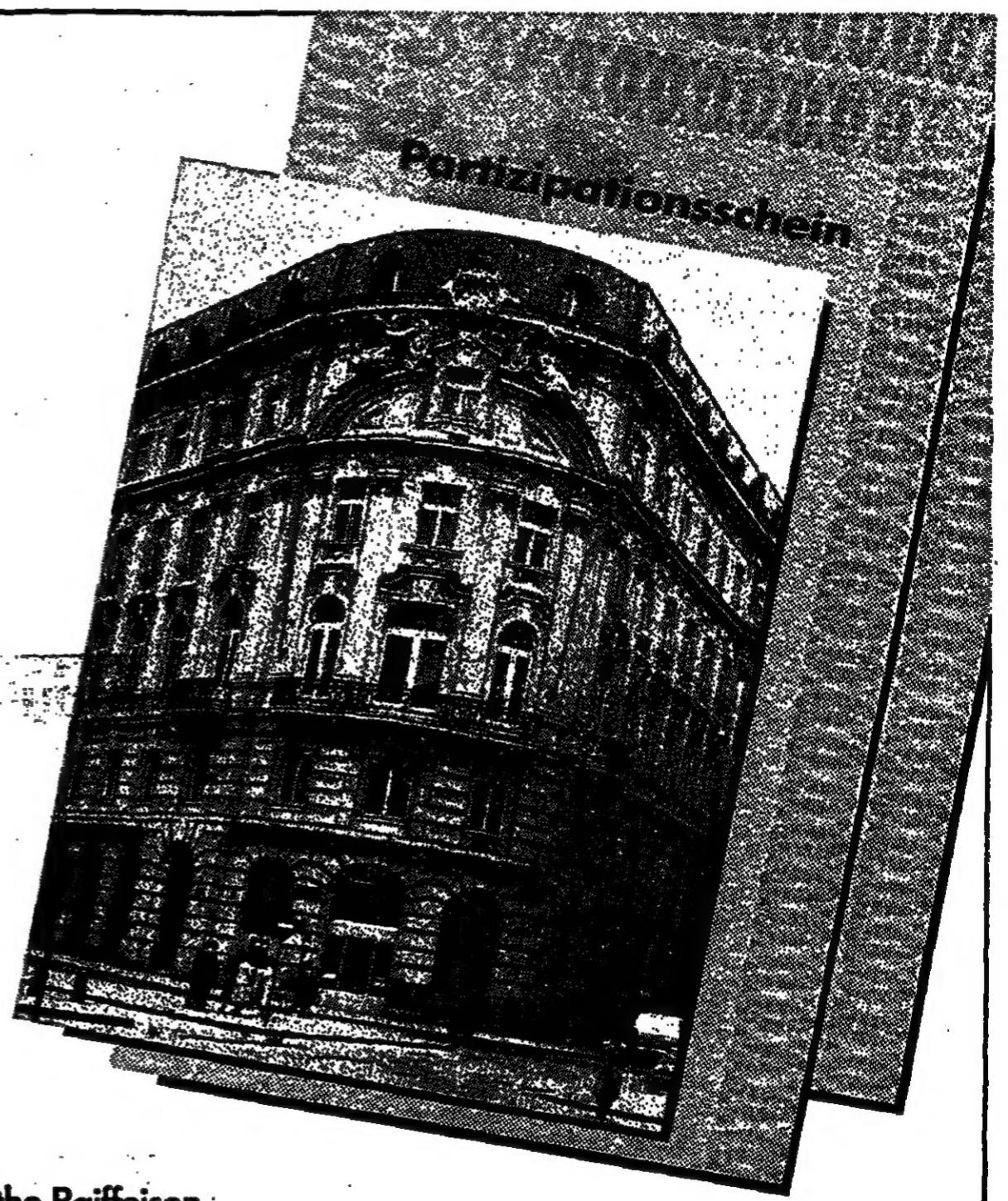
• British research and development spending as a proportion of gross national product has slipped back since 1980 and at around 2.25 per cent is now well behind the 2.5 per cent or more committed by the US, Germany and Japan.

• Research funding by the Department of Trade and Industry is forecast to decline by 25 per cent over next year.



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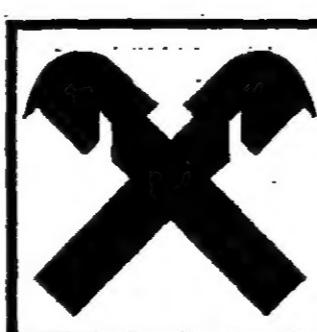


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### UNRESERVED AUCTION

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Please note (1) It is the policy of the major international Group never to hold auctions of all its highly selected unusual and quality inventory at any level except during a total re-organization.

This is the first auction since the Board decided to re-organize the U.K. operation in its entirety since the establishment of the Group 20 years ago.

(2) The inventory of Persian, Baluchi, Turkish, Russian,

Afghanistan, and other origin are the lots for this auction. They are all older imports and valuable items withheld from bank

consignments, banknotes, and other special situations handled

by the Group hence not in keeping with the proposed

restructuring and planned re-organization.

(3) The Group's clients as well as the interested public who do not

know the International Group are strongly advised to take this opportunity to buy at the auction with unreserved prices.

**AUCTION TUESDAY, JAN. 27th**

AT 1.30 P.M. - VIEW 1.00 pm.

Goods transferred from warehouse for convenience of sale to:

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Notice of Redemption

**Continental Telephone International Finance Corporation**  
**5 1/2% Guaranteed Convertible Debentures due 1988**  
**CUSIP #212111AA6\***

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of March 1, 1968 among Citibank, N.A. (formerly First National City Bank) (the "Trustee") and Continental Telephone International Finance Corporation (the "Indenture"), under which the 5 1/2% Guaranteed Convertible Debentures due 1988 (the "Debentures") were issued, at the current principal amount of Debentures outstanding has been called for redemption on February 27, 1987 (the "Redemption Date") as provided for in the Indenture.

The Debentures specified above will become due and payable on February 27, 1987 at a price of par plus accrued interest to the Redemption Date in the amount of \$54.85 per \$1,000.00 principal amount of the Debentures (the "Redemption Price"). Payment of the Redemption Price and accrued interest will be made upon presentation and surrender of such Debentures, with all unmatured coupons appertaining thereto, at the office of Citibank, N.A., Corporate Trust Services Department, 111 Wall Street, 5th Floor, New York, NY 10043, or at the main offices of Citibank, N.A. in Amsterdam, London, Paris, Frankfurt/Main, Milan, or Brussels, or at the office of Kredietbank S.A. Luxembourg in Luxembourg as the company's Paying Agent.

In accordance with provisions set forth in the Indenture, the Debentures are convertible into Common Stock of Continental Telephone Corporation (the "Common Stock") at the conversion Price of \$25.71 per share. Accordingly, each \$1,000 Debenture is convertible into 42.18 shares of Common Stock. No fractional shares or scrip representing fractional shares shall be issued upon the conversion of any Debenture or Debentures. In lieu of delivering any fractional interest by paying the holders of such surrendered Debenture or Debentures an amount in cash equal to the current market value of such fractional interest (computed on the basis of the last reported sales price regular way of the Common Stock on the New York Stock Exchange prior to the date of conversion), Debentures or portions thereof to be converted are to be surrendered to Citibank, N.A., Corporate Trust Services Department, 111 Wall Street, 5th Floor, New York, NY 10043. Debentures may be submitted for conversion, with all unmatured coupons appertaining thereto, until the close of business on the Redemption Date, February 27, 1987, after which the Debentures may not be converted. Please note, no payment or adjustment shall be made upon any conversion in respect of any interest accrued on any Debenture surrendered for conversion or any dividends on the Common Stock delivered upon such conversion.

For Continental Telephone International Finance Corporation  
 By: CITIBANK, N.A., Trustee

\* This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither Continental Telephone International Finance Corporation, nor the Trustees shall be responsible for the selection or use of this CUSIP number, nor is any representation made as to its correctness on the Debentures or as indicated in any redemption notice.

**NOTICE**

Withholding of 20% of gross redemption proceeds may be required by the Interest and Dividend Tax Compliance Act of 1983 unless the Paying Agent has the correct identification number (social security or employer identification number) of the Payee. Please furnish a properly completed Form W-9 or equivalent when presenting your securities.

**UK NEWS**

David Lascelles reports on a sensitive question posed by London's deregulation

**Barclays in dilemma over investment arm**

BARCLAYS finds itself on the horns of a dilemma over whether to allow Barclays de Zoete Wedd (BZW), its investment banking arm, to continue to publish opinions about its own shares. At issue are some of the most sensitive questions raised by last year's Big Bang. Can banks manage the stockbroking firms they have bought? How independent are their new investment banking subsidiaries? How strong are the cultural clashes?

The dilemma has been thrust on Barclays in an unusually brusque way. Three weeks ago, BZW's financial analysts headed by Mr Terry Smith put out one of the harshest circulars ever seen about a clearing bank. They began with the words "There is something wrong with Barclays" and had barely a nice word to say. They described Barclays' interim results last year as "the last straw" and advised investors to switch out of Barclays into its two strongest rivals National Westminster and Lloyds.

The report, which to ensure its objectivity was not circulated to Barclays top management in advance, is said to have caused an uproar when Sir Timothy Bevan, chairman, read about it in the press. "Barclays blew a gasket" was how one Barclays man described it. An executive put it more mildly "It was a surprise and there was a certain irritation," he conceded. But the report itself was a sell out and BZW had to order a reprint, to satisfy an avalanche of demand for it.

Barclays Bank is considering whether its investment banking arm, Barclays de Zoete Wedd (BZW), should continue to give investment advice about Barclays' own shares.

This follows the incident earlier this month when BZW's bank analysts advised clients to seek opportunities to sell Barclays shares because its profits are likely to be hurt by bad loans. The "sell" recommendation which received wide publicity caused a temporary dip in Barclays' share price.

The matter is being considered at top management level taking into account the practice of other

banks and other financial institutions both in the UK and the US.

Barclays has two options. One is to leave its present policy unchanged and to tolerate further possible negative comment from BZW while stressing the benefits of independent research. The second is to tell BZW to stop offering opinions on Barclays on grounds of conflicting interests.

The first course of action would keep Barclays in line with the other clearing houses whose analysts all report on their own banks' shares. It would also avoid a clash with BZW where feelings are said to be running high on

Barclays management is now deciding how it should respond. Basically, it can either grin and bear it or tell BZW to stop analysing Barclays shares. But both courses are awkward.

The case for leaving things as they are is that Barclays' big clearing bank competitors allow their analysts to make recommendations about their own shares. And Barclays would only invite invidious comparisons by switching.

Mr Jonathan Cohen, the chief executive of NatWest's investment banking arm said "Our analysts are employed to give advice to our clients and if that involves criticism of NatWest, then that's OK so long as they are doing their job properly." Mr John Aitken, NatWest bank

stock analyst has occasionally advised clients to sell NatWest in his daily comments.

At Midland Bank, investment

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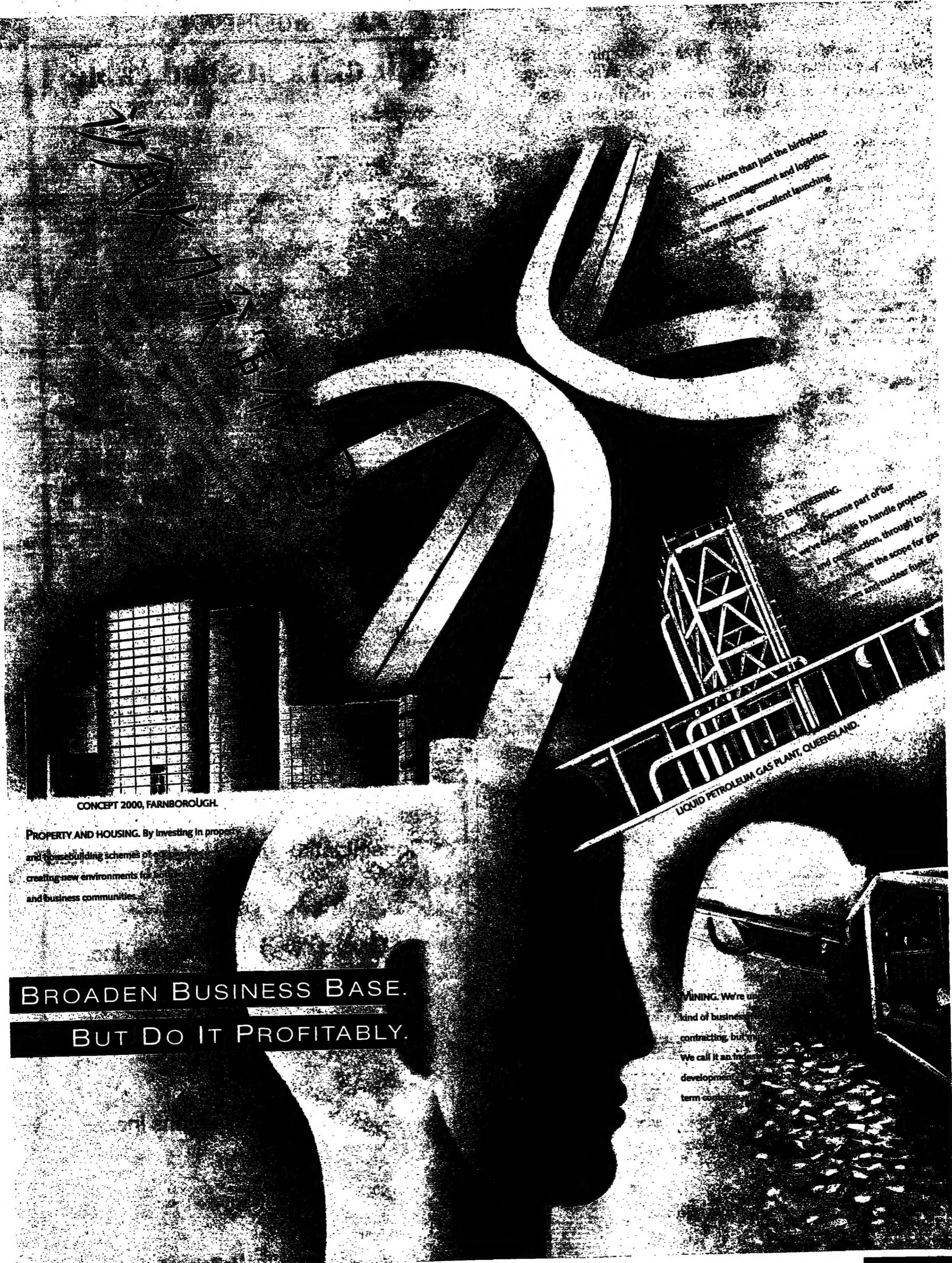
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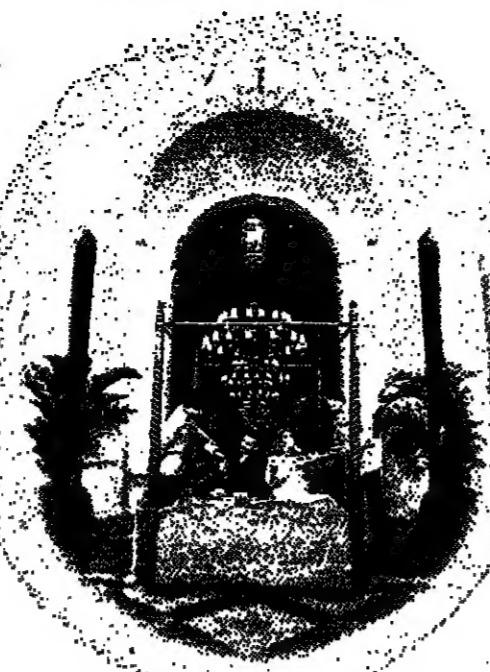
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**Chairman's Statement** to be presented in the Annual General Meeting:

#### GROUP PROFIT

The Group profit before tax for the year to 30th September 1986 was £4.0 million which is £4.1 million higher than the profit of the previous financial year, and is once more a record for the Group.

#### NATIONAL REPORTS

Against a background of general competition between the Group and its rivals, the Company has continued to show a share of contraction in the newspaper media segment and also enhanced its share of the advertising market. The earnings of the other media segments were stable, and the Group's contribution to the Group's profit increased from £1.6 million to £1.8 million during the year.

The London Evening Standard was welcomed to the London Stock Exchange in the year to 30th September 1986, and its success in the capital market reflected the Group's achievement in the year to 30th September 1986.

Subsequent reductions were achieved through both production and administrative staff, which together with further reductions being implemented, will ensure lower production costs and further enhance the Group's ability to compete effectively.

#### Development

The development of the plan for introducing nationalised services to the London area during the year to 30th September 1986, and the preparation for the introduction of the London Stock Exchange listing, will be completed during 1987.

The editorial and circulation functions will be reviewed during 1987, and the Group's strategy for the future printing plant will become fully operational early in 1988.

Plans have been made by our staff on new promising arrangements to be implemented in each phase of the project as completed.

#### PROVISIONAL INVESTMENTS

Associated Newspapers Group continues to expand its operations in the UK and overseas, and with the decline in unit circulation of some current titles being more conservatively by growth in other areas, the Group's overall performance for the year to 30th September 1986, was 11% up on the previous year.

For the first time in many years, increased over circulations beat the Group's sales in 1986.

The Group's market share increased in all categories except the Sunday Times and the Sunday Mirror.

The Group's sales in the year to 30th September 1986, were 11% up on the previous year.

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## THE MONDAY PAGE

## INTERVIEW

# Industrial heartland

**John Smith, Labour's industry spokesman, believes Government should lead efforts to revive manufacturing industry. Geoffrey Owen and Peter Riddell examine the thinking behind his ideas**

**J**OHN SMITH, Labour's Shadow Trade and Industry Secretary, is a pragmatist, not an ideologue. Most businessmen who know him regard him as "thoroughly sensible." Some of them probably sympathise with his view that the revival of British manufacturing industry requires a strong lead from the Government. The key question is what sort of lead Mr Smith has in mind and whether it will be any more effective than the interventionist policies pursued by the last two Labour governments.

The first of these (1964-70) created the Department of Economic Affairs (DEA) as a super-planning ministry, but the national plan which it sponsored fell victim to economic reality. The Industrial Reorganisation Corporation was set up in 1966 to work directly in industry, still has its admirers, but its real achievements were slim. It was reborn in 1974 as the National Enterprise Board and this will be followed—if Labour wins the next election—by British Enterprise.

Mr Smith, who is certain to have a place at the heart of any Labour Cabinet, says: "The mistake that was made with the DEA is that it was a co-ordinating department. You will never make changes in British government with a co-ordinating department."

"I believe the Department of Trade and Industry has got to be the power-house of the British economy. It has to be the department of the real economy, as it were. I've noticed with some dismay the way it has been marginalised under the present government."

Is he not discouraged by past experience with an activist DTL, for example, under Mr Peter Walker and the Tories, when the department tried to

rescue the motor cycle industry and backed an over-expensive investment in itself? Mr Smith's retort is that the record of a non-interventionist DTL has been even more disastrous. "If we go on the way we are going, there will not be much of British industry left."

He says it is too easy to criticise past examples of government intervention. "The private sector makes many mistakes, but they are never publicised—they are buried in the accounts."

He sees the Thatcher years as an era of industrial retreat.

"We have got ourselves to the wall in manufacturing industry now. We've really got to draw a line, a sort of El Alamein line, and say no more retreats. We had better start making advances soon or else how on earth are we going to overcome the balance of trade deficit in manufactured goods—unless we are going to live endlessly on remitted profits from overseas?"

Mr Smith feels that other industrial countries—Japan, West Germany, France and recently Italy—have been through an industrial renaissance, while Britain has somehow missed out. Yet he says: "I'm very sceptical about taking plants either in the world of constitutions or in the world of industry."

Does not Italy's success owe more to an entrepreneurial revival than to government intervention and might this example hold lessons for the UK? "I don't think it will do for Britain simply to rely on entrepreneurial activity. We don't want in any way to inhibit entrepreneurial activity. We believe in a mixed economy, but we will not recover our industrial potential unless the Government takes a hand in the business unless the Government makes it a crucial

part of its policy to rebuild manufacturing industry."

He says he is not "besotted" by government intervention; there are other ways in which the Government can stimulate people to do things for themselves. But he does not put his trust in market forces.

"The market can be an extremely good servant. It gives you crucial market intelligence. It tells you what consumer preference is. But it is a bad master if you allow it to be sole determinant of your social and economic policy."

His attitude to competition as a spur to better performance is

agree that the arrival of Mercury has sharpened up British Telecom's performance? "Mercury is not really competition. There are other ways in which the Government can stimulate people to do things for themselves. But he does not put his trust in market forces."

He would be prepared to override the market to preserve strategic industries. For instance, "a viable motor industry seems to me to be a strategic national industrial objective and we should be prepared, if necessary, to suffer losses in the short term to ensure that it survives. But I don't believe that it is an end in itself subsidy policy." It is not part of his philosophy to support badly funded, badly organised, badly run enterprises.

Mr Smith is equally insistent on maintaining national ownership of key enterprises such as Jaguar. "The notion that Jaguar should be sold to be gobbled up by General Motors or Mercedes would be unthinkable, and we should say that loudly and clearly now."

But would not a ban on foreign takeovers give these companies a form of protection which might be unhealthy? "It doesn't seem to have held back French industry too much. We are too open to international raiders."

Referring to Leyland Trucks, he says: "We all know there is overcapacity, but there is a poker game going on in Western Europe over the future of trucks. The British Government plays it with all the cards face down and there is no reason why all the load of capacity should be in the British sector."

He wants to give local authorities more statutory power to be involved with local economic development. A Labour government would channel some funds through local authorities and local enterprise boards "so that you are restoring more local control and creating more locally based

publicly sponsored ventures or joint ventures."

The DTT will be working in the same direction. "The DTT should make intelligent interventions in the economy. As a matter of fact we don't need to pass a lot of laws. Many of the laws are irrelevant. Industrial Act 1972, Science and Technology Act 1975, a lot of these are still there in the statute book."

In 1945 Labour Government took over a lot of failing enterprises, perhaps for good public purposes, but they were saddled with a lot of problems rather than creating opportunities. My generation of Socialists is more interested in exploring the new opportunities, rather than taking over the declining assets of the old."

He sees Immer and Calltech (ventures in semi-conductors and bio-technology) as two notable achievements of the National Enterprise Board. The successor body, British Enterprise, will concentrate on areas "which, from a long range national interest point of view, ought to be developed by

publicly sponsored ventures or by joint ventures."

The DTT will be working in the same direction. "The DTT should make intelligent interventions in the economy. As a matter of fact we don't need to pass a lot of laws. Many of the laws are irrelevant. Industrial Act 1972, Science and Technology Act 1975, a lot of these are still there in the statute book. I would like for example to see a lot more prototype development. I think that is where we are missing out in the R and D element—the D is not coming through successfully enough."

"Now there are all sorts of possibilities for sponsoring prototypes so that the Government helps bring the prototype to the market. If the prototype succeeds, the Government gets a kickback from it, if it fails the Government writes it off. That kind of intelligent intervention, market-sensitive but run on the basis of a national policy perspective, would be a very good way. It is not necessarily terribly expensive either."

Belfast Telegraph (the province's biggest selling paper) and has won over many young Unionists to his cause. His campaign is, for the moment, going places: it does stand as an alternative to the agreement.

And it will be strengthened by Mr Charles Haughey's Fianna Fail party's expected win in the election. Mr Haughey has backed away from outright opposition to the agreement. But he will not, like Dr Garret Fitzgerald, the present Prime Minister, try to make his fellow citizens prove that they are liberal secular humanists, to win the United Protestant vote. He will not, like Dr Fitzgerald, attempt to do so but two referenda on divorce and abortion told him he was wrong to have tried. Mr Haughey speaks for, and appeals to like, Ireland the way it is—deeply and conservatively and popularly Catholic. (Its economy is also in terrible shape—another cause for Unionist scepticism.)

Implicit in the agreement was that Dr Fitzgerald's projection of the Republic be accepted; but he has failed to provide substance for that, and his probable defeat makes the issue of the agreement very stark indeed. Unification between two such proudly separate cultures may some day be possible, even desired. It is neither now. That should be recognised—and the day after the election, the Anglo-Irish agreement should be looked at very closely indeed.



**JOHN LLOYD**

CITIZENS of Britain's most despised and most expensive region are furiously interested in a matter to which most of us will give only passing attention: the result of the Republic of Ireland's general election next month. Its outcome permits us to think again on the Anglo-Irish agreement and think about it we should in part because the result of the election puts its future in some

doubt and in part because its past has been so uniformly terrible.

That last statement is beyond controversy: every index of lawlessness and terror has increased in the agreement's 15-month life. Earlier this month, the Northern Ireland Housing Executive added its own chilling figure to the list, when it noted that over the past year it rehoused some 1,000 families who had been intimidated into leaving their homes. Most were Catholics, or members of the security forces.

Some of the black humourists in which the province now abounds have pointed out that anything which unites these two groups cannot be all bad—but it is really an index of the depth of Protestant rejection of the agreement, which has produced Protestant terrorism on a so far unparalleled scale and increased IRA activity. The pact has as yet thrown up no Unionist politician willing even to

discuss the reforms outlined in it. It has at times—as in the province-wide strike last March—seen even militant Unionists like the Rev Ian Paisley lose control of his rank and file, and be forced to condemn their leaders. To be sure, the agreement has brought increased status to the main Catholic party, the Social Democratic and Labour Party, and it is broadly popular among many Catholics in the North. But it has also caused them to fear their Protestant neighbours much more than in the past.

The defence of the agreement condemns this as the short-term view. The present "troubles" will be 20 years old next year, the argument goes, and any device to bring peace is bound to be in itself a long haul. The best case I have read for the agreement is by Dr Claire Palley, a constitutional lawyer who is Principal of St Anne's College, Oxford. Dr Palley calls atten-

tion to the "stark facts" underlying the agreement: she argues that no British government is committed to permanent maintenance of the United Kingdom of Great Britain and Northern Ireland. Indeed . . . there has been a rapid albeit positive commitment to ultimate reunification. (This is not strong: the British Government has not gone that far yet.) It has breached the principle that the internal affairs of the UK are the business of no other country.)

This being the case, she argues: "Unionists require now to coolly re-evaluate their goals and tactics." With unification inexorably coming upon them they should "foreshorten the process . . . thereby achieving stability and peace more rapidly while negotiating a political structure giving them a large degree of autonomy . . . No British Government would stand in the way of any such compromise."

This is the heart of it. Indeed.

The agreement implicitly calls on the Unionists to recognise that their citizenship of Britain is at least in doubt, and that they should get the best deal they can from a country which will, at least in formal terms, to them. It is about the transference of some 1m people

from the south to the north.

Then there is negotiating devolution of government under the aegis of the agreement, something which the British Government has encouraged Unionist leaders to consider, but which they have refused to do while

the agreement remains in force. Mr Harry West, the former Official Unionist Party leader, and some other figures in unionism calling themselves the "Charter Group," have given this some currency in Northern Ireland, but with little support. Devolution of government is presently not on or as practical politics, and may never be.

There is independence, which Mr Paisley's Democratic Unionist espouse as a last ditch strategy, and which groups associated with the Protestant paramilitaries also favour. Ecologically it would (assuming an end to the British subsidy) reduce Northern Ireland to relative poverty and run the danger of internal civil war and even clashes on the border. It appears to be a militant gesture, a counterpart to the old cry of "no surrender!" enough to heat the blood but not satisfy the mind.

There is another way, which has received little attention from a cynical British public.

That is, integration through political representation. The so-called Campaign for Equal Citizenship, under the leadership of Mr Robert McCartney, a Belfast barrister, is winning converts and influence. Mr McCartney failed to win the Official Unionist conference over

to his position last November by the narrow margin of 120 to 153, and then only after the party leadership had made it, in effect, an issue of confidence.

The campaign, in brief, calls on the "modest" parties—Conservative, Labour and Alliance—to organise in the province and eight elections there. It argues that the self-enclosed nature of Ulster politics over the past nearly seven decades has bred an irresponsibility, not just in the province, but in Westminster, too. In Westminster parties which do not need to canvass voters in the present can be wholly unrealistic about how they dispose of the future.

It claims that parties with no sectarian trappings might be able to break free of the trench warfare endemic to provincial politics. And it insists that lack of a voice in the main political structures of the UK has stripped the Northern Irish people of effective democratic rights.

Mr McCartney got some 800 people to come to the Ulster Hall on January 18—in the depth of the freeze—to hear that message and to listen to London Labour councillors (Mrs Maggie Costin of Camden and Mr John Rose of Tower Hamlets) support it. He is attracting favourable notices from the

The reason for this rule is obvious. One person, employing an individual capital (and therefore entitled to legal aid with a nil contribution) could otherwise prosecute his case at public expense, while his co- litigants could cheerfully sit on the touchline without incurring a penny's liability. Hence the requirement that the means of all the potential beneficiaries of a piece of litigation should be assessed, and their resources pooled in the public financing of the litigation.

The inevitable delay that this rule entails cannot be blamed on the legal aid authorities. They do their best, but sometimes the result is that the legal aid process is aborted.

There is one simple remedy available for dealing with the handful of cases that go to the House of Lords, about 50 appeals a year. Since every case that goes to the House of Lords by definition, raises a point of law of general public importance, and the parties can get their cases to the Lords only with the leave of the Law Lords or the lower court, there is always some indirect public benefit to be derived. The cost of general public importation funding every appeal to the House of Lords would be a small price to pay for the elucidation and development of our law.



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dual applications. Area No 14 of the Law Society, the area responsible for handling the applications, indicated that it thought the case merited the grant of legal aid. (This had already been indicated by the Court of Appeal. At the time of a hearing to fix the date of the appeal in the Lords, the charge of £10,610.00 and a disqualification of five years from holding public office. Only one side were able to produce legal aid and it was put in free possession of information to financial resources of the 47.

But the Law Society stated that it could not grant any certificate of legal aid until it was put in free possession of information to financial resources of the 47. The accumulation of such information presents legal aid authorities with a formidable task. The assessment of capital and income, necessary for ascertaining entitlement to legal aid, is carried out by the Department of Health and Social Security. To perform its task, the Department needs the active co-operation of the applicants.

The task in this case proved to be particularly difficult, given the short time-span between the date of the applications for legal aid and the date fixed for the hearing of the appeal, something little short of three months, with a long Christmas break intervening.

In December the legal aid authorities had received applications from the great majority of the 47 claimants, but had only just begun the laborious task of assessing their individual

claims to be ineligible, since their incomes exceeded the threshold of the legal aid limits. Of the rest, the assessments were incomplete. Some were likely also not to qualify, while others might be found to have sufficient funds to warrant their being asked to contribute as a condition of the grant of legal aid. The Secretary of Area No 14 knew of the impending hearing before the Law Lords, but felt impelled by the regulations not to grant any certificates before completing assessments on all applicants.

Why should all those whose cases had been fully processed and who would ultimately have to wait? Since civil legal aid cannot operate retrospectively, this week's hearings before the Law Lords would have gone by

a certificate were issued.

If the application for legal aid is approved, and it is reasonable that others should contribute to the cost of the proceedings, the amount of any contribution payable by others is aggregated and added to the contribution (if any) payable by the single applicant. Payment of the total contribution is a condition on which legal aid is offered to the one applicant.

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## THE MANAGEMENT PAGE

"IF I COULD make a wish," said David Mitchell, the talkative managing director of Calor. "I would wish that everyone would get off my back for 12 months so that I could get on with developing the business."

On Wednesday, less than 24 hours after he had made his wish it suddenly looked like coming true. The teams of rummaging auditors from the Monopolies and Mergers Commission suddenly packed their bags and went home, as Gulf Resources, the company controlled by the UK investing duo, the Berkeley brothers, announced that it was abandoning its £75m bid for imperial Continental Gas, Calor's parent.

He is not quite a free man, however. Occupying him now are the extensive preparations for his company's imminent exit. Ageing more than 50, Calor might seem a little old to be a debutante. However, its protective parent has at last decided to set Calor free, and is putting the final touches to a deal that will dissolve IC Gas and replace it with two companies, the Calor Group, which will contain both Calor and its upstream oil subsidiary, Century Power and Light, and Contibel Holdings, which will consist of IC Gas's portfolio of Belgian interests.

"I think splitting the company up makes sense. It will make it clearer to everyone what Calor is all about." This view, which might just as well have been expressed by the chairman, was in fact the reasoning of the company chauffeur. Like most of Calor's other employees, he is a shareholder in the group, and takes a great interest in its performance.

Since he bought his shares in February last year at about 23p he has watched them double in value, and even after the Berkeley withdrawal he is still showing a profit of about 50 per cent.

Did he think of selling out when the Berkeleys made their bid, or when the bid was referred? No, he reckons that the bid for the company merely served to alert shareholders to the true worth of the company. He says he has no plans to sell, as after all "everyone needs energy, so you can't go wrong, can you?"

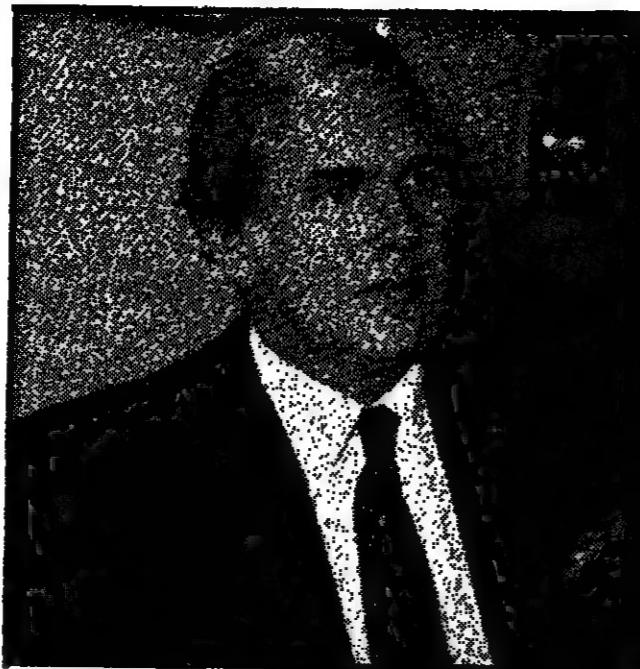
His last point aside, he may be right. It took the bid to demonstrate to the City the potential value of the company broken up, and even though the Berkeleys have retreated, the shares still stand about 55p higher than the bid price.

Much of this is due to Calor, which after more than half a decade in the dark, is now moving towards the centre of City attention. It is Calor that the Berkeley Brothers were after, vowing that they wanted

### Calor

## Stepping on the gas to keep its freedom

BY LUCY KELLAWAY



it for itself alone and not for its resale value.

Since the bid was announced, Calor has shown itself worthy of such admiration. Last month it announced interim profits that were so good that wrong-footed City analysts were left blushing over their inadequate forecasts. After having made a sharp fall in almost every year in recent memory the company deftly produced a profit of 16m.

The chief cause was the fall in the oil price, which pushed down the cost to Calor of its liquefied petroleum gas by much more than the price it charges its customers.

Margins of course cannot be expected to remain as fat as they were during the first half. Indeed, were they to do so, Calor might find that it was back in the hands of the Monopolies and Mergers Commission, which ruled in 1981 that Calor's new monopoly position in its market was quite benign. Nevertheless, price movements should continue broadly in Calor's favour as a glut of LPG on the

market is likely to ensure that the price will take longer to recover than the oil price.

However, some of the improvement in its performance has been due to more durable causes—Calor has simply become much more efficient.

The most recent advance was putting into use the new £25m gas storage facility at South Killingham on the Humber, which has reduced the average price Calor pays for its gas. Now that Calor is able to buy fairly large volumes of LPG directly from the North Sea or from abroad, its bargaining power with the domestic refiners—on which it was previously uncomfortably dependent—has been greatly improved. The terminals have not only given Calor more flexibility in the timing of its purchases, they have secured it what Tony Ainsworth, Calor's director of supplies, calls "a seat at the big table".

Over the past five years a number of other advances in efficiency have also been made. When Mitchell became managing director in the middle of 1986 he

was withdrawn and decentralised. "I was a fat spider in the middle of a web pulling all the shots," says Mitchell. "That was not bad when you are bringing about major changes, but is not good for developing good general managers."

Now autonomy has been passed down to regional level, where managers like everyone else in the company work under a complex system of incentives. They are rewarded if they can increase the return on capital, while all other staff are given different objectives to meet. A good salesman can earn up to £18,000 a year in commission alone, while prizes in both money and silver plates, swords and pictures in the company magazine go to anyone who has done especially well.

The transformation of the company into a more responsive machine was prompted not just by recession, but by a sharp increase in competition. Two years ago there were less than 10 companies distributing LPG. Now there are over 80.

Despite the entry of new players, Calor has held onto its market share, and about two-thirds of the container market and a bit more than half of the bulk market.

Although it charges about five pence a tonne more than its competitors, it gets away with the higher price by promising a better service. It is not a pure commodity business, says Calor—much depends on customer service. In this, Calor claims an edge over both the little family companies, because it has greater resources, and the majors, for which LPG is low on the list of priorities (it accounts for only 2 per cent of a barrel of crude).

The first response was to cut the workforce, which then numbered nearly 5,000, by a quarter. Then new markets had to be found.

Until the 1980s Calor was a straightforward distribution company, with a huge nationwide network delivering a standard product to fairly well defined markets. Over the past five years it has been forced to think more like a marketing company and has not only succeeded in replacing static to shrinking markets, but has managed to grow at about 30 per cent a year.

The most exciting current market is that for domestic central heating for consumers beyond the gas mains. Calor claims to have been the first to discover this market in 1981, which apparently still offers potential despite British Gas's efforts to lay more gas mains.

Other encouraging markets include sales to fork-lift trucks (LPG produces no fumes), to the booming catering trade and to social clubs, hospitals and garden centres. Indeed,

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### Sony

## Begging more questions than he answers

Carla Rapoport reviews Akio Morita's autobiography

**AUTOBIOGRAPHY.** by its very nature, is an exercise in self-indulgence. But Akio Morita's *Made in Japan* takes the exercise to a new extreme.

In his best-selling autobiography, Lee Iacocca of Chrysler managed to mix in his self-congratulation with rib-tickling gossip and backroom drama. Morita, chairman of Sony and one of the best known Japanese businessmen in the world, manages mainly the congratulations.

Morita's early days as the child of a wealthy Japanese family and his experiences as a young naval officer are treated all too briefly in this book. The early days of Sony also go by too quickly. There is little musing on the Japan then and now, nor on the characters, prime ministers and dignitaries met along the way.

Some of the self-congratulation of course, is warranted. For example, Western Electric told Morita that the only possible consumer use for the transistor was the hearing aid. Sony's innovations in television and audio products are of world renown.

Both the company and the country are among the world's post-war miracles but, unfortunately, Morita adds little to the accepted wisdom on either. The chapter on America and Japan and the World range from preachy to infuriating. A fair amount of the information is misleading or out-of-date.

Further, according to another book recently published in the US, *Breakthrough!*, Morita has reinterpreted some crucial periods in Sony's history to suit himself. This is expected in autobiography, but here it weakens the story and begs more questions than it answers.

The best example is Sony's Betamax, the company's pioneering home video tape recorder, which, despite a healthy lead on all competitors, has now sunk to near obscurity in the consumer market. Morita gives mega-top two sentences and then manages to treat the product as a success. "We were justifiably proud of Betamax," he says.

On the same page, he goes into the RCA failure with video

where?

Where he does make interesting points, such as the innate conservatism of sales forces, he neglects to give examples. And on the touchy subject of trade, he is critical of Japan in only the most obtuse way, saying, for example: "I have been lobbying in Japan to increase healthy competition by eliminating government intervention through old regulations that still exist." What old regulations? And lobbying whom?

Japan's major exporters are currently facing the biggest challenge since the 1973 oil shock: the appreciation of the yen. Electronics companies, not just steel companies, are announcing lay-offs weekly. Yet Morita claims that Japanese companies do not lay-off workers, for fear of harming the competitive spirit. Japanese companies plan ahead, he says, pointing to the relentless build-up of the Japanese semiconductor industry despite a slump in demand in 1985. He apparently has already forgotten the disastrous recent course of this investment which led to a bitter semiconductor trade war between the US and Japan which was only settled when a stringent price monitoring and capacity cutback agreement was enforced on the industry by the Japanese government.

In the era of the high yen, export-oriented companies like Sony are having to shift their gears. Japan's defence spending is now going up. Consumer electronics firms are swiftly diversifying into industrial electronics aimed at supplying the domestic market. Sony missed the boat on computers years ago, a subject which Morita dismisses with little comment. The company has recently embarked on a huge push to sell in a new VCR format, the smallest compact 8mm, in an effort to win back this market. Perhaps when this struggle is won or lost, Morita will write a more revealing account of what happened.

\* Collins, £12.95. † Reason Associates, \$16.95.

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## FINANCIAL TIMES

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Monday January 26 1987

# Helmut Kohl's limp success

**DR HELMUT KOHL**'s Bonn coalition duly won its electoral victory yesterday with the revealing slogan "Keep it up, Germany." The victory is an "as you were" from the voters, but, given the palpable affluence of the Federal Republic, it is surprisingly limp.

The unexpected strong, though not brilliant, showing of the Social Democratic Party, protagonist of the left, may prove no less important for the future of the Federal Republic. Mr Joachim Rau, its candidate for the Chancellery, had positioned himself close to the political centre.

By doing better than expected he will have increased the power of the moderates within his party against those who want to break with the fundamental consensus in West German politics behind Mrs and a capitalist economy.

To take first the immediate implications of the result, it has confirmed in office a market-oriented government as well as one which, in spite of the occasional quirk, has accepted a tolerable relationship with the Communist East. It has played its due role both in the European Community and in

Nato. The firm support which they received from the electorate ought to permit Dr Kohl and his team to overcome the fears which inhibited their readiness to play a proper part in reforming EEC farm policy and in righting the imbalances of world trade and payments. Though some progress was made in that direction with the revaluation of the D-Mark within the European Monetary System and last week's cut in Bundesbank interest rates, taken together both measures probably left as many questions unanswered as they solved.

### Classic support

Yesterday's voting should go some way towards putting paid to fears harboured in some quarters that West Germany is on the point of taking a turn to the right. The Free Democrats, coalition allies of Dr Kohl's Christian Democrats, are assured of a continued role in the Cabinet. The significance is a double one.

First, the Free Democratic Foreign Minister, Mr Hans-Dietrich Genscher, who has taken the international line—for instance in accepting limited sanctions against South Africa—moved to the top of the popularity stakes in public opinion polls during January. Second the Free Democrats,

again because of liberal principle, have resisted plans to sharpen criminal procedure rules in order to combat terrorism. The presence of the Free Democrats in the Cabinet would enable them to continue acting as a check on their senior partner.

By denying an absolute majority to the Christian Democrats and their Bavarian sister party, the Christian Social Union, the Free Democrats have reduced or even eliminated the possibility of Mr Franz-Josef Strauss, the Bavarian premier, returning to federal politics in Bonn. Mr Strauss has for long been the bugbear of liberals and of the left, even though his bark is usually worse than his bite—at any rate since the Spiegel affair in 1962. But stung by the very modest success of a really nationalist party in the Bavarian elections last year, Mr Strauss has fallen back on anti-wing rhetoric which has gone down badly abroad. Judging by yesterday's results it did not go down too well in West Germany either.

### Identity crisis

The Social Democrats might have done better if they had pursued a more consistent line in the year before the elections. In 1983 they picked Mr Rau, the premier of North-Rhine Westphalia, to lead their campaign, because he had handily won his local election with an uncompromising refusal to have any truck with the anti-nuclear Greens and the unilateral nuclear disarmers. The nomination was an attempt to regain a hold on the political centre and to rally the party's classic working class support. But, to Mr Rau's intense embarrassment, the party conference then voted for a phased abandonment of nuclear power and for the withdrawal of US nuclear weapons from West Germany.

This zig-zagging damaged the Social Democrats' standing both among middle-of-the-road voters and among the environmentally-minded who can be found in all parties.

Mr Rau's good showing yesterday has reduced, but not eliminated, the danger of an identity crisis on the West German left. Political stability would be best served if critics within his party were to accept the lessons of the election. It would also serve the country's interests if Dr Kohl's party were to retain its traditional centrist position. Though the Greens amassed their greatest votes ever, the electorate has not come down for polarisation.

# Problems of a double monopoly

BRITISH TELECOM'S engineers are due today to start their first indefinite national strike and their negotiators are to meet BT managers for discussions which will centre on the engineers' dispute. That they are doing both on the same day indicates that this is a dispute of a different hue from the last major national strike, the miners' in 1984-85.

Neither BT engineers nor their union is a militant, vanguardist group. The engineers are among industry's most skilled, technologically-based and entrepreneurial group of employees and is John Goldring, leader of their union, the National Communications Union, they have a prominent member of the labour movement's right wing. Yet the dispute does remind the public that despite the outcome of the miners' strike and the Government's labour legislation, the problem of union monopoly power has not gone away.

### Industrial muscle

The present dispute is not, as BT is claiming, a surprise. The rapid acceleration of an overtime ban to a full blown strike may be put for the core of the dispute itself. Mr Goldring has for months been warning of the likelihood of industrial action. Two ballot results were heavily in favour of taking action.

Although the NCU's case rests on the rejections of the efficiency conditions tied to BT's pay offer rather than on jobs, there are some similarities between the BT dispute and the miners' strike. BT is trying to come to terms with changed commercial realities. It is now in the private sector and is facing limited competition from Mercury. To boost its competitiveness, it is demanding from its engineers more flexible working practices and simpler pay structures and job descriptions. Before today's action it has tried to ensure that the City—one of the main areas of competition from Mercury—has been kept free from disruption.

The union argues with some justice that privatisation has

not materially affected BT's dominant position within the market and that its profits reflect this—profits which the NCU says its members helped to generate.

For its part, BT accuses Mr Goldring of engineering the dispute, and it is clear that the union and the company were at one point very close to agreement. Certainly the union wants to preserve, and to demonstrate, its industrial muscle. But it also has to pay regard to the demands of a strike which might inflict on the Labour Party in the run-up to an election. There is also the continuing possibility that the Government might seek to limit or outlaw strikes in essential services.

It may be that the pressures on both sides will be enough to bring about a quick settlement. The engineers, most of whom are BT shareholders, will have to take into account both short-term damage to the business and the longer-term risk of further Government action to weaken BT's monopoly power.

What is clear is that privatisation, without far-reaching changes in industry structure, cannot be relied on to engender more "commercial" attitudes among unions and employees.

Unlike, say, British Steel, BT is in no danger of being forced out of business by competition. Even if more rival operators such as Mercury are licensed a substantial degree of monopoly power will remain at the local level. BT could have been split into regional companies, as the Bell system was in the US, but this was not seriously considered. BT itself is trying to decentralise management responsibility, including the handling of industrial relations, to its regions, but the unions are bound to resist any move away from national agreements.

A national monopoly faced by a national union is the worst possible industrial structure. Whatever the outcome of the present dispute, the pressure on the Government and on the Office of Telecommunications to find ways of further reducing or constraining BT's monopoly power will be increased.

## THE US ECONOMY

# Anxious days for the Republicans

By Stewart Fleming, US Editor in Washington

**T**HREE PATIENTS of the week when the US Commerce Department reported that the American economy grew at a sluggish 1.7 per cent real annual rate in the fourth quarter of 1986. Even this weak performance meant that the economic recovery, which began in the fourth quarter of 1983, had limped into its fifth year, making it the third longest cyclical expansion in the post-war period.

However, that gave no cause for elation. Growth of 2.5 per cent for 1985 was the slowest of the four-year upswing. Moreover, a breakdown of the components of the rise in gross national product (GNP) in the fourth quarter appears to confirm warnings that the aging US trade cycle is beginning to suffer from flagging domestic demand.

On the import side of the equation there are fears that exports from Asian developing countries to the US will continue to expand. Most of these nations have seen their currencies rise sharply against the dollar and could replace Japan as a source of consumer goods.

Underlying these concerns is the difficulty of reducing the US trade deficit when imports—running at close to \$400bn a year—are twice the value of exports; and when the policy goal is to achieve a turnaround while keeping the domestic economy expanding.

Since October 1985 Mr Baker has sought a lower dollar to try to improve the competitiveness of US goods. He also wants to demonstrate to a Congress highly critical of White House neglect of the trade issue that action is being taken. He has used the threat of further devaluation to try to put pressure on America's industrial trading partners—in particular West Germany and Japan whose export-oriented economies have been hit by the rise of their currencies—to boost domestic demand.

The US argument for stronger industrial policy, supported by Mr Paul Volcker, the Federal Reserve chairman, is that this will minimise the extent to which the dollar must fall to improve US trade prospects.

Mr Bergsten is among the optimists majority which believes that the body needed improvement in the trade deficit will not be repeated this year. Even if the modest 2.4 per cent real rate of growth projected by economists (survived by Blue Chip Economic Indicators) is achieved, a significant reduction in the \$170bn-plus trade deficit will be needed.

"Trade developments are going to be the determining factor for the whole economy," says Mr C. Fred Bergsten, Director of the Institute for International Economics—a Washington think-tank and a former assistant secretary for international affairs at the US Treasury.

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On this view, the precipitous decline since the beginning of 1985 in the value of the dollar will relatively improve the trade balance. Indeed there is evidence that the improvement in volume terms has already begun.

If judgments about a turnaround could be made with confidence, Washington's economic policy-makers would sleep more easily. But the experience of the past two years, which have seen the dollar plumping by more than 40 per cent against the yen and the D-mark without visibly helping to reduce the trade deficit (although it has fallen far enough).

There are several concerns. In Japan, where the sharp decline in the dollar has hit exports, there are fears that further dollar devaluation will aggravate the economic negatives.

Some Fed officials, including Governor Wayne Angell, from the farm state of Kansas, are concerned that a further dollar

decline will stoke up inflation, cause long-term interest rates to rise and force the Central Bank to adopt a more restrictive monetary policy sooner than would otherwise be the case.

H, for example, the apparent improvement in the trade deficit did not materialise in the first half of the year and the consumer spending slowdown continued for a few months. The US could be in for, at best, what one economist describes as a mini-recession—a quarter without growth, at worst, a full-blown recession.

Some US officials wonder where a take-off in exports can come from. Capital goods is the sector thought to be most competitive, but a sluggish world economy is not the best environment for equipment sales.

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traced back to the trade and budget deficits.

Depending on the quarter in which it occurred, a slowdown could be reported in the run-up to the presidential election in February 1988. Just when Mr Baker's political leverage on his trading partners has increased significantly, but so too have the costs of making a mistake.

The uncertain economic outlook poses considerable problems and leaves Washington's leading economic policy-makers, Mr Baker and Mr Volcker, with some tricky decisions to make.

Mr Volcker has never disguised his concern about the failure of the White House and Congress to resolve the impasse over a federal budget deficit, likely to be between \$100bn and \$200bn this year, well above the projected \$154bn which was reached by Congress largely through accounting gimmicks.

The impasse remains as the 1988 budget debate begins in Congress.

But as he looks at the outlook for inflation, it must be assumed that Mr Volcker, who has experienced several currency crises and built his reputation at the Fed as an inflation fighter, will be anxious to avoid committing the classic mistake of post-war US monetary policy—injecting too much money into the economy when growth is reasonably strong and inflation threatening.

Mr Baker no doubt shares these concerns. But even a moderate economic slowdown this year is something he cannot contemplate with equanimity, particularly if it were

have made a central issue.

A serious economic downturn could undoubtedly tip the scales in Congress towards protectionist legislation, in spite of the Democrats' anxieties about that label and force an administration already facing a March line on trade issues to resort to tougher measures such as further tightening regulations on textile imports.

As they scour an otherwise gloomy political horizon for encouragement, Mr Reagan and his Republican allies must hope that the stockmarket's animal instincts are right; and that the President's supporters are not about to pay the price for Mr Reagan's obstinate refusal to correct the fiscal imbalances which just about everyone agrees lie at the root of the US's economic uncertainties.

## Cash for Chicago's futures

It took Karsten "Cash" Mahlmann just three days from his arrival in the US aboard a West German grain freighter to secure gainful employment at the Chicago Board of Trade, the world's largest futures exchange.

Today, a little under 30 years later, he takes over its highest elected office as chairman, in succession to John Gilmore.

A meticulous dresser (some would say a Chicago commodities trader), Mahlmann required the "Cash" cognomen from colleagues during his early days in the cash-grain accounting department.

Mahlmann, who helped build Stoltz & Co into a first-rate futures commission business, moves into the chair at a time when the windy city's traditional dominance of the futures industry is under increasing pressure both from abroad and from an expanding range of non-regulated futures-like products being marketed by several banks and finance houses.

In a bid to respond to the competition from the growing Pacific zone exchanges, Mahlmann currently expects to persuade the chairman to preside over an evening trading session in Chicago timed to coincide with the pre-dawn Tokyo bond market.

## Front seat

Sue Windridge, who joined the old ILHMC as a temporary secretary back in 1970, next month will become the most senior woman executive in the Rover Group when she takes over as company secretary.

Now 35, her career took off in the early 1980s when Sir Michael Edwards, the ILH chairman, suggested she study to become an associate of the Institute of Chartered Secretaries. Completion of a three-and-a-half-year correspondence course saw her appointed as assistant company secretary in 1984. She says: "I think Sir Michael was keen to see people develop their potential."

## Men and Matters

### In practice

US professors do not often turn up in the back offices of the international securities markets. But Gladys Chichilnisky, one who has crossed the divide from the ivory tower, is not the only one continuing to get its 15m passengers to the right destinations on time, but to land them there in a happier frame of mind. Voted bottom in a 1985 survey of airline wine tasting by Business Traveller magazine, BA zoomed up to third place last year. Now it has appointed Colin Anderson, former director of Grange of St James's, as a wine consultant.

### Pennyworth

The Videopoint machines operate on credit cards, and hold up to 270 tapes. The company says the machines will stock films for all the family, including such titles, if the contents of the prototypes are anything to go by, as "Forsale" and "Death Warm'd Up." The automation of the video business is, I suppose, hardly surprising. The video rental market is now said to be worth £500m a year, twice as big as sales of paperback books.

A friend telephoned his home to inquire about his small son who had swallowed three 1p coins the previous evening. His wife's reply was brief, but informative: "No change."

## Video venture

Coming soon to your neighbourhood, the latest in dispensary services—the video vending machine.

There are 500 of the machines already in service in the US. Now UK Video Vending has installed prototypes in Streatham, south London, and Farnham, Kent, and plans to have 400 in operation by next year.

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IN THE manoeuvring between the two superpowers last year, the Soviet Union was undoubtedly the dominant party; in contrast with virtually the whole of previous post-war history, the initiatives came from Moscow and the reactions from a Washington which all too often was wrong-footed and taken by surprise.

This dominance was dramatically underlined by the Reykjavik summit, where President Reagan found himself bounced into a negotiation on terms and on a scale he had never expected.

Since then, there has been a not unresonable tendency to assume that US-Soviet negotiations will go into political slow motion during the reign of Mr Reagan's predecessor. The verdict of Reykjavik was that there is no reduction in strategic nuclear weapons, however deep, that President Reagan is prepared to accept if it means renouncing or even appearing to renounce his precious Star Wars anti-missile defence programme.

If this were to remain the case — and he has given no hint of any second thoughts — the Geneva negotiations are not likely to get very far. The Russians can appoint a new high-powered chief negotiator and the two sides can multiply the frequency of their sessions to a positively hectic pace. But without a deal on Star Wars, there will not be an agreement on strategic nuclear weapons.

The assumption that the political ingredient of US-Soviet negotiations will go into slow motion has been reinforced by the Contra-gate affair. If President Reagan was not fully in command of the foreign policy process before, he must be even less so now.

The trouble with the slow-motion theory, however, is that it assumes that Mr Mikhail Gorbachev will be happy to sit and wait his chance on the sidelines until Mr Reagan, his successor, is good and ready to resume the dialogue. This assumption of quietism does not seem to conform to the image which has been projected by Mr Gorbachev since he came to power almost two years ago. On the strength of the record so far, we ought to expect another flurry of diverse diplomatic initiatives.

If President Reagan were to remain bottled up by Contra-gate for long, this could at best be embarrassing, at worst disastrous for the West. It is bad enough to have our superpower allies round our superpower ears ringing to safe-guard the security of the West; it would be lamentable if it slipped past just because we were mistakenly clinging to worst-case analysis.

Moreover, there are domestic political reasons for re-examining long-standing premises. It

is possible that Mr Gorbachev's ingratiating style is merely skin-deep hypocrisy, and that deep down he is bent on our destruction. But he undoubtedly appears less threatening, and thus bound to have an impact on political debate inside Western countries over such issues as defence spending, nuclear weapons and arms control.

In search of guidance on the implications of the Gorbachev era, I have been reading *The Soviet Paradox* by Professor Seweryn Blaser, published towards the end of last year. Prof Blaser is one of America's leading Sovietologists, with a reputation for excellent contacts inside the Soviet Union. He also has a lively mind, which makes his book extremely interesting to read in detail.

However, the broad thrust of his overall judgment on the significance of the Gorbachev era is both undated and conservative. The subtitle of the book is "External Expansion, Internal Decline", which looks like an arresting antithesis. But it is not borne out by the text. While Moscow will hang on to the conquests and clients it has acquired in the Third World, such as Afghanistan, Ethiopia and Angola, Prof Blaser argues that "expansion in the Third World is less important to Gorbachev than it was to Brezhnev."

The first reason for this, he argues, is the internal decline. The Soviet Union under Mr Gorbachev has not given up its ambitions of a dynamic, expansionist foreign policy; but such a policy demands a large commitment of resources, and it is

this which is missing. The top priority must be the reversal of the economic slowdown.

The second reason is that Third World expansionism would be incompatible with the normalisation of relations with the US and, more specifically, with the successful negotiation of a nuclear weapons agreement.

Here Prof Blaser's views seem to become very contradictory. On the one hand, he seems to say that competitive coexistence or managed rivalry between the superpowers is both necessary and possible. On the other hand, he seems to say that on most political issues the superpowers are so far apart that the only area where their interests overlap sufficiently to produce agreement is nuclear arms control.

Then again, he says that Mr Gorbachev is ready to make big concessions on strategic nuclear weapons but does not expect to be able to strike a deal with President Reagan; so he places his hopes for avoiding a new arms race and preserving the existing balance of forces not so much on negotiations as on skilful manipulation of Western European and American public opinion.

Frankly, I find it rather difficult to have confidence in these kinds of judgments; but I believe that Prof Blaser's book contains the two clues to the mystery: the secrecy of the Soviet system, and the ingrained prejudices of two highly-charged ideological societies.

"Our knowledge of how domestic political forces shape

Soviet foreign policy is limited," he says; and he devotes a whole chapter to the misperceptions rampant in the Soviet Union about the US, and vice versa.

In both countries, he says, there is a substantial amount of factual information and serious analysis about the other; but it is not matched by the real quality of understanding.

In the same way, I wonder whether Prof Blaser's book does not suffer from problems of cultural and ideological prejudices. Unlike the ultra-right, he does not dehumanise the enemy. But it could be very difficult for an American academic to remain immune to the all-pervading American assumption of a never-ending manichean struggle between the superpowers.

Entirely missing from his analysis is any acknowledgment of the possibility—not the certainty, just the possibility—that the Gorbachev era could be associated with a process of radical questioning of foreign policy clichés. Domestic reform may be too difficult, because the nomenklatura has a vested interest in established privileges, and managers in Russia do not like competition any more than their counterparts in the West. Foreign policy is different, because it is controlled by a handful of people.

It is possible that the Gorbachev generation is less burdened with the distincion of the Revolution and the paranoias of the Great Patriotic War. It is possible that Mr Gorbachev recognises the futility of the Soviet attempt in

## Lombard

# In praise of takeover fights

By Samuel Brittan

A WIDELY recognised problem of modern organisational theory is that of the "principal agent". How does one find incentives for a senior civil servant, health service manager, head of a monopolistic public utility or managing director of a private sector company to act in the interests of those to whom he is responsible — in the latter case the shareholder — rather than to follow his own goals?

To secure the maximum return for shareholders' assets is an interest not merely of the shareholders, but of the nation. But is not the interest of the poor or the unfortunate that assets should be inefficiently or under-utilised? The reformer may legitimately wish to change the distribution of equity ownership, but not — if it is possible — to hold down the return on capital.

On the other hand corporate managers left to themselves may well follow objectives which are "quiet life", profit growth, or even at the other extreme — safety-first cash mountains. Such policies will hold back share values and may make new issues more expensive, but the latter constraint is not binding. Executive share schemes may also promote personal incentives to profitable performance, but the rewards are always drawn down by executive bonuses and will hardly contain sufficient deterrents to under-performance.

Without the threat that in the last resort an underperforming management will be replaced by a more successful one, a vital incentive to performance is missing.

We need therefore not so much "takeovers" as "takeover battles". The Monopolies Commission must always be there as a long-stop to prevent business concentrations which threaten competition; and monopoly and mergers law is always capable of improvement. Quite apart from that, those of us who favour decent regulation and antitrust, big battalions will be happiest when the outcome of a takeover fight is an internal revolution in the threatened company, which is then able to repulse the bidder. But unsuccessful takeover bids cannot exercise their galvanising role if there is not at the time a threat of success.

The first takeover fight I remember was when Imperial

Chemical Industries made a bid for Courtaulds in the 1960s. The bid was unsuccessful; but it did succeed in shaking up the Courtaulds management and led to the emergence of Lord Kearton.

But are not the financial institutions, which influence the outcome of takeover fights, guilty of the new crime of "short-termism"? Maybe. But not because politicians or journalists say so. Factors such as high interest rates or political or exchange rate worries, or the uncertainties of the future, which exert an influence in favour of early profits over long-term technological developments are facts of the environment. We may all have our own theories about what causes them to be so great, or how to reduce them. But it is irrational to pretend that they are less than they are.

There are some systemic factors favouring short-term views. But they result from the financial institutions' push for capitalist excess. Pension funds tend to be run by executives who are judged by quarterly and annual performance. It was the old-fashioned capitalist, with ample personal resources of his own, who could afford to take the long view. The sun-traps of the world are full of prematurely retired, cantankerous characters who hacked their own long-term judgments against the fashions of the moment.

The Cabinet lost a golden opportunity of reducing pension fund influence when it retreated in 1984-85 from plans for ending the tax bindings of these groups in the face of intense group lobbies, which ministers could not answer back because of the absurd doctrine of Budget secrecy. Giving in to emotional backbench pressure for preserving every regional enterprise under its existing management will not make up for this mistake.

But there is one way in which Parliament could still curb the uneconomic pursuit of size, whether by takeover or other means. This is to enact that all profits above a minimum safety margin should be distributed to shareholders, unless their written permission is obtained for reinvestment. Or short of that, a tax system heavily biased in favour of distribution.

## Foreign Affairs: The Superpowers

# Gorbachev may just mean it

By Ian Davidson



Red Dawn, a Hollywood account of a Soviet invasion of the US, put the Red Army in charge of the Big Macs. But even American academics are prone to the "assumption of a never-ending manichean struggle between the superpowers."

IN THE manoeuvring between the two superpowers last year, the Soviet Union was undoubtedly the dominant party; in contrast with virtually the whole of previous post-war history, the initiatives came from Moscow and the reactions from a Washington which all too often was wrong-footed and taken by surprise.

This dominance was dramatically underlined by the Reykjavik summit, where President Reagan found himself bounced into a negotiation on terms and on a scale he had never expected.

Since then, there has been a not unresonable tendency to assume that US-Soviet negotiations will go into political slow motion during the reign of Mr Reagan's predecessor. The verdict of Reykjavik was that there is no reduction in strategic nuclear weapons, however deep, that President Reagan is prepared to accept if it means renouncing or even appearing to renounce his precious Star Wars anti-missile defence programme.

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Moreover, there are domestic political reasons for re-examining long-standing premises. It

## No need for depression

From Mr R. K. Essex

Sir — Your editorial "No room for complacency" (January 21) appears to follow the contemporary line that the British economy may be about to experience a short term pre-election boom after years of gloom and doom. It is difficult to follow this line of argument.

The economy has expanded consistently since the second quarter of 1981 and the growth in excess of 3.3 per cent in both 1983 and 1985 compares favourably with the forecasts for 1987. The upturn from the last recession commenced, coincidentally, with the announcement of the 5% cut in income tax that no end to the slump was in sight and a trend of inaccurate and unduly pessimistic business reporting was established.

Your report is also selective in principally illustrating relative decline in terms of manufacturing output and comparing Britain to just one country, Italy. The British economy as a whole has consistently outperformed most of Western Europe for some years and the gap between ourselves and a number of our major competitors, most notably France, has been closing.

It is perhaps too early to conclude that the relative decline of the post-war years has been reversed but we can safely say that the position is no longer deteriorating, in itself a major achievement.

No need for complacency, agreed, but equally not for the endless depressing news.

R. K. Essex,  
23 Adel Green,  
Adel,  
Leeds.

## Creating jobs

From Mr J. de Vries

Sir — With regard to the interesting article by Anatole Kaltsky (January 20), and the even more arresting headline, I wonder if he is arriving at conclusions without being aware of all the facts.

It is true that in some industries workers through their unions have been forced to accept cuts in real earnings. But the basic reason why average real earnings for the country as a whole have declined is simply the enormous number of part-time and temporary or casual jobs that have been created, estimated at as much as 20m in American government statements. This job creation is in fact precisely what many Americans have prided themselves on, without however always mentioning that they are mostly service industry and temporary agency jobs with very

low rates of pay. Women released from household chores (or at least reduced household chores) and teenagers earning extra money, largely account for such jobs. They might not have been working twenty years ago.

So the American dream is still there, even though it may no longer be as strong as it was in the fairly distant past. In fact family incomes are increasing and most skilled and semi-skilled workers with full-time jobs are probably earning considerably more in real terms than they did 20 years ago. The state of America may not be so bad after all.

Jack T. de Vries,  
179 New Kent Road, SE1.

## Payment by results

From Professor P. Minford and Mr P. Ashton

Sir — Philip Stephens (January 19) says it is impossible to tell whether it is incentives or the rise in corporate profitability that is responsible for the rise in higher income groups' earnings (which, of course, in turn is the reason for the higher tax revenues from them).

Perhaps it is, however, striking that payment by results is by far the major component accounting for the relative rise in earnings of the top occupational groups. Such earnings grew by 121 per cent faster than the average in the top group over the period 1978-85, and by 78 per cent faster than the average in the next top group. These figures at least show that results attributable to these groups rose spectacularly; it seems reasonable to suppose that this was due to hard work as well as external factors.

Of course the rise in corporate profitability itself seems unlikely to be independent of the efforts of top executives. Another point is that it is so far as share options are involved, their spread seems likely to be connected with falling tax rates on investment income. The supply-side case is further strengthened by (a) a startling turnaround in figures for net professional migration in the five years to 1984-85, and (b) the contrast between the current upward trend in the relative income of high earners

and falling costs and increasing customer comfort and satisfaction.

These two factors reflect what a powerful hold vested interests apparently have in political circles in defeating what is obvious commercial common sense. If you sell cheap you have no money to spend on improving products and introducing new products. Neither the generic drug manufacturers nor the motor trade copyists want to do their own research and development. They want only to enjoy the fruits of others and then cut each other's throats in fierce price cutting. Only our foreign competitors win. Is it really in the best interests of this country that its motor manufacturers should have their designs copied by third parties without contributing to their research costs?

Does it make economic sense that the pharmaceutical companies' expenditure should have to be recovered in a period of four years shorter than its competitors'? Are we determined to have a cheap purchase policy at the expense of our innovators? If so, let us face the consequences now rather than complain when we feel the effects. We may have had it so good up to now but with whom are the comparisons being made, our fathers or our western neighbours?

A. C. Askwith  
Andrews, Byars and Parker,  
63 Lincoln's Inn Fields WC2

## Selling and commission

From Mr A. Brownlow

Sir — I noted that the Luton Commissions Committee had not reached a decision on universal life contracts mainly due to the problem of increases and decreases.

I have been told that some salesmen are selling these as investment contracts with consequent high commission earnings for them and unattractive surrender values for their clients. Indeed, a qualifying whole of life policies might also be sold for the same reason. It is suggested that illustrations showing surrender values from year 1 to year 20 should be required to be given to the client either at point of sale or alongside the cooling off notice.

There could, however, be a case for selling universal life contracts as investment contracts. Non qualifying contracts can have minimal life cover if required. Commission for pure investment should be paid on a single premium basis or at most maximum investment plan levels. This should give reasonable surrender values in the early years. If protection is required then whole of life commissions could be paid.

A. C. Brownlow  
1000 Church Road,  
Tiptree, Essex.

wonders in reducing unit costs

and running costs and increasing customer comfort and satisfaction.

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**DOUGLAS**  
**CAPABILITY IN CONSTRUCTION**

## SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Monday January 26 1987



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### INTERNATIONAL BONDS

## Falling dollar fails to dampen all enthusiasm

THE EUROWILLAR new issues market continued to snatch victory from apparent defeat last week. There were few signs that the dollar had abated, even after West Germany had succumbed to the pressure to cut its discount rate. All the same, new Eurodollar issues found ready buyers almost as if there were nothing amiss, writes Clare Pearson in London.

This was partly because the borrowers who did tap the market were able to benefit from the absence of their rivals. Many potential issuers, who would like to lock in current interest rates, are prevented from doing so by an absence of swap opportunities.

This is because swap margins over US Treasury bonds have been coming down consistently in the past few weeks, making dealers reluctant to take up large fixed-rate paying positions.

This development is frustrating for some, but good news for those who have managed to launch a bond. Pick of the week was a \$200m 10-year deal for Austria, but not far behind was a five-year deal for Skandia International, a Swedish investment company.

Skandia is hardly the best known name in the market, but its issue traded robustly within its fees. Like Austria's deal, its yield margin over US Treasury bonds narrowed instead of widened - the more usual fate of a Eurobond in the primary market.

In addition to their scarcity value, these bonds also benefited from some realistic pricing, a discipline that the Eurodollar market seems anxious to impose upon itself this year.

This trend has, of course, partly been forced upon the market by the continued weakness of the dollar. This is diverting the bulls' case for dollar bonds, since interest rates can hardly come down if the currency continues to fall.

Most of the action is still concentrated in the currency sectors of the market, with D-Mark bonds in particular still attracting foreign buyers.

The West German discount rate cut on Thursday failed to trigger a round of profit-taking in the D-Mark-Eurobond market, although some investors realised profits in the domestic bond market.

The cut left the Euro-D-Mark

rate cut before entering the market.

The Euroyen market was in live. Her mood as expectations grew of an imminent discount-rate cut. This helped a Y100m deal for Denmark - which initially had rather a rough ride - to end the week trading within its fees. A Y50m deal for Sweden also traded healthy.

Dealers say there is now a positive shortage of new paper in the Euroyen market. But potential borrowers are plagued with the same problem that is afflicting them in the Eurodollar sector: an absence of swap opportunities.

In the Australian dollar sector, underwriting capacity became congested last week, but investor demand remained healthy with traditional Continental buyers, particularly in West Germany, still buying and Far Eastern investors also showing some appetite for it.

Meanwhile - whatever happened to the floating rate note (FRN) market? There was a conspicuous absence of new deals last week, with just one mortgage-backed deal emerging in the sterling market. Indeed, no house has launched a conventional FRN since the beginning of the year.

EUROBOND TURNOVER			
Turnover (\$m)			
Primary Market	Secondary	Euro	Other
US\$	—	54.3	470.5
Frw	2,201.5	—	33,625
Other	871.5	2.5	216.5
Total	2,218.5	56.8	233.5

Week to Jan. 22, 1987

Source: ABIS

The reason for the effective closure of the new issues market is a prolonged malaise in the secondary sector, which深缩了 last week as prices fell heavily for two days.

The sell-off occurred because market-makers began to fear that large supplies of last year's tightly priced deals. Some investors also faced a complete absence of net investor buying, meant that dealers' inventories quickly moved above their limits and prices tumbled as bonds were passed from one market-maker to another.

At present levels, dealers said it would be impossible to envisage a new issue for any but the very best regarded borrower finding acceptance in the market unless it paid interest at levels above London interbank offered rate.

The contrast is with issues for sovereign borrowers launched last year, priced to yield below London interbank bid rates.

Curiously, the market for perpetual FRNs was exempt from last week's sell-off, even though an early loss of confidence in this sector had played a major part in destabilising the market as a whole.

In Switzerland, dealers shrugged off the cut in the discount rate, the first such measure since 1983. Dealers said most of the new issues issued in recent weeks had been priced to take account of a fall in interest rates. They were expecting the market to enter a consolidation period as investors became accustomed to the lower yields.

• Merrill Lynch on Friday launched its second multi-tranche note facility. This incorporates some of the features of medium-term notes but with a structure devised by Merrill, which sets a minimum amount for each tranche of securities to create liquidity, and gives an undertaking of maximum spread over US Treasuries.

Franklin Savings Association of the US made a \$30m two-year issue with a coupon of 8.4% per cent, and the amount was later increased to \$50m. The spread of 54 basis points over Treasuries later narrowed to under 50 basis points.

Meanwhile, the market for perpetual FRNs was exempt from last week's sell-off, even though an early loss of confidence in this sector had played a major part in destabilising the market as a whole.

## Home Shopping buys itself a busy week

BY JAMES BUCHAN IN NEW YORK

HOME SHOPPING Network of the US had a busy time last week.

On Monday, it was just a regular Wall Street glamour stock, a pioneer in the fast-growing industry of selling cheap goods on television. By Friday, it was potentially the third biggest bank in the US by market value. Along the way, Home Shopping made and lost investors a lot of money.

On Tuesday, Home Shopping of Clearwater, Florida - which sells phone-in customers anything from rhinestone necklaces to electrical goods - announced a tentative \$650m all-share offer for Comb Minnesota, the merchandiser, which owns 50 per cent of Cable Value Network, Home Shopping's main unit.

Home Shopping's share price,

which had multiplied more than tenfold since the group's flotation in May, grossed \$3.75 to \$38.25. In the middle of the most frantic "short squeeze" in 10 years, the American Stock Exchange was obliged to suspend trading in the stock, split for the third time on Tuesday.

A short squeeze occurs when an investor sells a high-flying share he does not own in the hope that the price will fall. We can then buy it back for delivery more cheaply and make a profit. However, the Comb merger announcement attracted new investors to Home Shopping and the price began to climb. The short sellers were squeezed back into the market to cut their losses.

On Wednesday, trading in Home Shopping could not begin because of a flood of buy-orders from the unfortunate short sellers. Eventually, the stock opened in the afternoon at \$43.50, climbed to \$47.00 and then, with the shorts out, tumbled \$13 in the last hour of trading.

On Thursday, Home Shopping announced that Baltimore Federal Financial, a 100-year-old savings and loan institution, with assets of \$1.7bn, had agreed to a \$46m offer.

The market takes this to mean that Home Shopping will soon be selling car loans and mortgages. Home Shopping stock rose \$4 to \$38 on the day, and another \$2 to \$46 on Friday.

## First City seeks fresh funds after \$402m loss

BY WILLIAM HALL IN NEW YORK

FIRST CITY Bancorporation of Texas, one of the biggest Texas banks and one of the financial institutions most badly affected by the collapse in oil prices over the past year, lost \$402m in 1986 and is urgently seeking an injection of new capital.

The group announced that it had lost \$138.6m in its final quarter after providing \$122.8m for loan loss provisions. Its full year loss is the third biggest annual loss in US banking history. It underlines the severe financial problems facing the bank which is suffering from mounting loan losses and a weakening capital base as a result of its heavy exposure to the oil-related economy of Texas.

Mr J. A. Elkins, the chief executive, said: "The problems in the Southwest began with energy several years ago but have now impacted virtually every community and every industry in the region.

The effect on Texas banking companies, including First City, has been severe."

The company provided \$497.3m against loan losses in 1986 but its non-performing loans continued to climb and at year end stood at \$871.1m, or 8.8 per cent of the total, compared with \$563.1m, or 5 per cent a year ago.



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New Issue

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January, 1987

## INTERNATIONAL CAPITAL MARKETS and COMPANIES

### UK GILTS

## Opinion pollsters dominate investor sentiment

NOW THAT political opinion polls are established as the most compelling of short-term indicators in British financial markets, it would be to assume that UK Government bonds will march ahead with renewed vigour this week.

The Harris Poll published in the Observer yesterday puts the Conservatives eight points in the lead over Labour, the same level of support they commanded at the 1983 General Election.

This compares with the Gallup poll on Friday which has Labour five points in the lead and knocked about 13 points off long-dated gilts.

The market goes into such a panic that some primary dealers had only been able to quote indicative prices when the market opened.

All that is history because, on deeper reflection, the market decided that the poll was a freak and rebounded strongly. But it was interesting that the first and most violent reaction to the Gallup poll seemed to occur in the Far East where traders rushed to sell sterling.

This episode showed that overseas investors appear to be as sensitive to political mood swings in Britain as domestic institutions when it comes to taking a view on this exchange rate and whether to buy UK Government bonds.

Events last week should, in theory, have worked in sterling's favour and focused attention on the attractiveness of UK gilts. West Germany finally gave in to international pressure and cut its discount rate—albeit as part of a package of measures designed to minimise the effect on domestic monetary conditions and there was strong speculation that Japan would follow and cut rates as well.

Given that matching interest rate cuts in Britain are not automatic (and noises emerging from Whitehall last week suggested the market was tapped on the shoulder), the reduction of the relaxed funding position as the early morning opinion poll jitters.

That and the new poll should see the gilt market off to a comfortable start today but much will depend on the reaction, particularly of currencies, to US and UK trade figures later this week.

### US MONEY AND CREDIT

## Bullish signs fall foul of the dollar

IF US government debts were denominated in any other currency but the dollar, last week would have been a good week. There was an favourable confluence of economic news as any bond investor could wish: a discount rate cut in West Germany and whispers of the same in Japan, a preliminary report showing the US economy all but standing still and a record drop in the narrowly defined money supply.

Despite these favourable arguments for investing in gilts, overseas investors seem to have had a major impact on yield levels and the market still appears to be struggling to break 10 per cent decisively.

Reports last week suggest that there was moderately good interest from West German investors and continuing disinvestment from the US Treasury bond market into gilts by investors concerned about the currency risk on delivery.

The Japanese appear to be moving away from their heavy involvement in US bond auctions for similar reasons and thinking about diversifying their portfolios. Some of this money should find its way into gilts but there is no more than a dribble at the moment.

In trying to explain why overseas demand is not more robust, one need perhaps look no further than Friday's volatility which highlighted the extreme sensitivity of gilt and sterling to political factors. Many of those involved in trading gilts do not expect to see large-scale foreign buying until electoral uncertainties are out of the way.

Mr Robert Thomas, director of Bond Research at Greenwell Montagu, said he believed that foreign interest last week had been negative on balance. He said the fall in yields since late last year meant that gilts were no longer obviously cheap, but there was a feeling that sterling had already benefited as much as it was going to from international events and that gilts were once again a two-way bet.

The Government Broker left the market unscathed on Friday, presumably because of the reflection of the relaxed funding position as the early morning opinion poll jitters.

Brokers and bankers said they had not been threatened by legal action but had been asked verbally not to display grey market quotations on screens.

The bond market drifted downwards on Wednesday and took no encouragement from the preliminary report on Thursday that gross national product grew at an annual rate of only 1.7 per cent in the fourth quarter. Because of interference from the overhaul of US taxation that went into force at the end of the quarter, the economic statistics (like the money supply figures) are more than usually hard to interpret.

On Friday, like everybody else, bonds got a bad case of the jitters when the stockmarket went haywire at lunchtime. The 30-year Treasury bond closed this week down 18 of a point and was yielding 7.45 per cent.

This scarcely constitutes a reverse for bonds and nobody is yet saying that the Federal Reserve may have to tighten its monetary policy to protect the dollar and attract foreign investment in US debt instruments. But investors will be watching this Friday's announce-

ment of figures on merchandise trade in December for any evidence that the trade deficit may be diminishing, and with it downward pressure on the dollar.

Estimates for the deficit, surveyed by Money Market Services of Redwood, California, on Friday, range from \$17bn to \$76bn.

The median estimate of \$39.75bn gross, but only \$15.1bn net of redemptions.

But as Smith Barney points out, Japanese investors who bought the long bond last March have lost 14 per cent of their investment in dollar depreciation for only three basis points of lower yield. Smith Barney believes the reported levels of imports will remain flat for the next few months and this could have a significant impact on the dollar.

Should the dollar fall below Y150 before the auctions, it is likely that only a substantial back-up in interest rates would encourage aggressive buying.

James Buchanan

The Treasury auctions, which

	Last Friday	1 week ago	4 weeks ago	-12 months ago
Fed Funds (weekly average)	6.07	6.05	6.38	7.71
Three-month Treasury bills	6.39	6.38	7.19	8.04
Six-month Treasury bills	6.41	6.40	7.34	8.44
Three-month prime CDs	5.81	5.88	7.05	7.75
30-day Commercial Paper	5.85	5.85	7.03	7.55
	5.75	5.75	7.70	8.55

	Last Friday	1 week ago	4 weeks ago	-12 months ago
US BOND PRICES AND YIELDS (%)				
7-year Treasury	100.0	100.0	99.95	99.75
20-year Treasury	107.4	107.4	107.55	107.55
30-year Treasury	100.0	100.0	104.55	104.55
New 10-year "AA" Financial	N/A	N/A	98.00	98.10
New "AA" Long utility	N/A	N/A	98.20	98.20
New "AA" Long industrial	N/A	N/A	98.50	98.50
Money Supply: In the week ended January 12 M1 fell by \$14.5bn to \$734.4bn.				
Source: Salomon Brothers (estimates).				

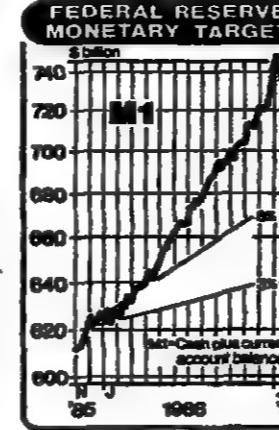
	Last Friday	1 week ago	4 weeks ago	-12 months ago
US MONEY MARKET RATES (%)				
7-day T-bill	6.07	6.05	6.38	7.71
3-month T-bill	6.39	6.38	7.19	8.04
6-month T-bill	6.41	6.40	7.34	8.44
30-day T-bill	5.81	5.88	7.05	7.75
7-day prime CD	5.85	5.85	7.03	7.55
30-day prime CD	5.75	5.75	7.70	8.55
NRI TOKYO BOND INDEX				
Overall	123.60	123.30	123.30	123.37
Government Bonds	124.27	124.20	120.50	127.91
Government-guaranteed Bonds	124.34	124.31	120.54	127.91
Bank Debentures	125.24	124.28	120.50	127.91
Corporate Bonds	124.12	124.03	120.62	127.91
Yen-denominated Foreign Bonds	124.22	123.88	120.43	127.91
Government 10-year	126.26	126.22	126.22	126.26

\* Estimated per yield.

Source: Nomura Research Institute.

### FT/AIBD INTERNATIONAL BOND SERVICE

#### FEDERAL RESERVE MONETARY TARGET



## French ban Paribas grey market quotes on screen

THE Finance Ministry said the Government had no comment on the move. It added, however, that the Government had drawn the attention of investment banks and brokers to a 1982 law setting prison terms of up to two years for anyone posting security prices outside bourse hours.

Brokers and bankers said they had not been threatened by legal action but had been asked verbally not to display grey market quotations on screens.

The move has reduced requests from institutional investors for the 14.7m shares put up for sale by the Government on the domestic market at a price of FFr 405 during a two-week rotation which began last Monday and closes next Saturday.

Janet Bush

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	Last Friday	1 week ago	4 weeks ago	-12 months ago
US BOND PRICES AND YIELDS (%)				
7-year Treasury	100.0	100.0	99.95	99.75
20-year Treasury	107.4	107.4	107.55	107.55
30-year Treasury	100.0	100.0	104.55	104.55
New 10-year "AA" Financial	N/A	N/A	98.00	98.10
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Money Supply: In the week ended January 12 M1 fell by \$14.5bn to \$734.4bn.				
Source: Salomon Brothers (estimates).				

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Closing prices on January 23.

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## INTERNATIONAL CAPITAL MARKETS and COMPANIES

### Three Norwegian banks plan merger

By Kevin Done, Nordic Correspondent in Stockholm

THREE Norwegian banks are planning to merge in order to create a new nationwide bank better able to compete with the country's big three commercial banks.

Forretningbanken, Bondernes Bank and Westlandsbanken have signed a letter of intent to merge with effect from October 1. It is hoped that the approval of the Norwegian authorities can be obtained by July 1.

The new bank, which will have its headquarters in Trondheim, in mid-Norway, will be the country's fourth largest bank with total assets of around Nkr 30bn (\$4.24bn), a workforce of some 2,400 and around 140 branches.

The three banks have a combined market capitalisation of around Nkr 1.2bn. Shareholders in Forretningbanken and Westlandsbanken will be offered one share in the new bank for one existing share, while shareholders in Bondernes Bank will be offered two shares in the new bank for one existing share.

Merger talks have been under way between the three banks in various combinations for several years, but a new urgency was added a year ago when Forretningbanken bought a 23 per cent stake in Bondernes Bank.

"The big three banks (Den norske Creditbank, Christiana Bank and Bergen Bank) are growing much faster than we are," said Mr Paul Hallen, deputy managing director of Forretningbanken. "We found we had to do something to keep pace."

The long-running battle between Elkem and Kværner, two of Norway's biggest industrial groups, has been intensified by Elkem increasing its stake in Kværner from 27.2 per cent to 30.8 per cent. It said it is seeking at least one-third of the Kværner equity.

The struggle between Elkem, one of the leading Norwegian metals groups, and Kværner, the leading engineering concern, is one of the most bitter corporate power battles that has been seen in Norway. It reached a new peak last month, when Elkem and its allies sought to acquire several seats on the Kværner board.

### UK funds named in APA bid case

BY CHRIS SHERWELL IN SYDNEY

TWO LARGE British pension funds have been put on notice that they face legal proceedings in Australia in connection with allegedly illicit dealings in the shares of APA, an Australian insurance and investment group.

The funds — the Merchant Navy Officers' Pension Fund and John Goveett and Company — were named in the Victorian Supreme Court on Friday by the lawyer for Humes, a Melbourne building materials manufacturer.

He said Humes would be starting proceedings against the two funds, and against both the London brokers — him of Alexander Laing and Crichton — and Mr Gary Carter, the head of APA, alleging that they all artificially maintained the price of APA shares.

Humes has since last July

been the subject of an all-paper bid by Unity-APA, the investment banking unit of APA Holdings and Unity Corporation, both of which are controlled by Mr Carter.

On December 1, Mr Carter's chances were dashed when Humes found a white knight in the form of Smorgons, a family-owned Melbourne business which agreed to a reverse takeover.

But on December 2, a surprise purchase of an 8 per cent block of Humes shares effectively blocked the Smorgons deal. This prompted an investigation by the National Consumer and Securities Commission (NCSC), Australia's market watchdog.

The purchase was made by Alexander through its Melbourne associate, May Mellor Laing and Crichton, and the

NCSC's inquiries have caused it to expand its investigations to include dealing in APA shares.

Last week the NCSC declared the December 2 Humes share purchase "unacceptable" and Friday's court proceedings sprung from this declaration. The declaration, if sustained, would vest ownership of the block with the NCSC, whereupon the shares could be sold back into the market.

Fridays' proceedings were expected to disclose the detailed reasons for the NCSC's action. Although this did not happen, Humes' own warning about its proposed suits drew a reaction from lawyers for Alexander to order all parties involved in the investment proceedings to do so before February 4. He also fixed February 6 for hearings to start.

### Upturn at Texas Instruments

BY LOUISE KENHOE IN SAN FRANCISCO

TEXAS INSTRUMENTS, the US semiconductor and electronics manufacturer, reported net income of \$29.1m or 71 cents per share for 1986 in contrast to losses of \$11.8m or \$4.76 in 1985 when the company was hit by recessions in several of its major business sectors including semiconductors, computers and oil exploration services.

Sales were \$4.97bn, up marginally from \$4.92bn in 1985. During 1986, TI took charge

tolling about \$40m for cost reduction actions, as well as \$10.8m for the redemption of debentures. In 1985 the company incurred losses of \$63.8m on plant closures and layoffs.

For the fourth quarter of 1986, TI reported earnings of \$26.8m or 91 cents per share on sales of \$1.3bn. The company took a pre-tax charge of \$19m for cost reductions. In the same period a year ago, TI recorded losses of \$41.2m or

\$1.64 on sales of \$1.2bn. Executives attributed improved earnings to cost reductions in semiconductor and computer operations as well as increased defence electronics sales. These offset a substantial decrease in geophysical exploration services, the company said.

Its defence electronics business achieved record sales in 1986 largely as a result of the company's contract to produce Harpoon missiles.

### Monsanto returns to profits

BY OUR FINANCIAL STAFF

MONSANTO, the US chemicals group, has reported net earnings of \$23m or 28 cents a share for the fourth-quarter of 1986, against a net loss of \$340m a year earlier when the company took a \$341m restructuring charge.

For the year, earnings emerged at \$433m or \$5.55 a share, against a net loss of \$85m, although the latest period includes a \$114m after-tax gain from the sale of a petrochemical plant, offset by a \$46m write-down on the silicon wafer side. Sales edged up from \$6.7bn to \$6.9bn.

Monsanto said the fourth-quarter results reflected expected seasonal weaknesses in some high profit businesses and some year-end weakness in the powdered soft drink segment of the NutraSweet market.

● Santa Fe Southern Pacific, the US rail road group, suffered a \$384.7m loss from continuing operations in the fourth quarter, against profits of \$135m a year earlier.

The latest figure reflects a \$914m pre-tax charge for restructuring, but excludes \$122.5m in earnings from discontinued operations, which reduced the final loss to \$261.8m against profits of \$137.3m in 1985.

For the year, the company made a loss of \$137.9m against profits of \$469.6m, on revenues down from \$6.5bn to \$5.6bn.

● Ashland Oil, the US oil refiner and marketer, suffered a sharp fall in first-quarter profits from \$50.8m or \$1.45 a share to \$27.2m or 63 cents, with higher prices for crude oil products reducing refining margins.

Revenues dropped from \$2.06bn to \$1.6bn. Income from most non-refining operations improved.

● The weakening of the US dollar helped Pfizer, the US pharmaceuticals and cosmetics group, to report a 14 per cent gain in net income for both the fourth quarter and the whole of last year.

Pfizer said the weaker dollar "significantly benefited" growth in fourth-quarter earnings to \$158.4m or 94 cents a share from \$139.3m or 83 cents, and contributed about half of the increase in full-year net profits, which rose from \$579.7m or \$3.44 a share to \$660m or \$3.90.

Sales rose 10 per cent in the quarter to \$1.68bn and 11 per cent to \$4.48bn in the year, with more than half the gain from currency translation.

At the same time he ordered that notice of the proceedings be given to the two pension funds, and to two named dealers.

One, Mr Hamish Rainey, works in the international department of Alexander Laing and Crichton. The other, Mr Brian Crichton, is director of May, Mellor, Laing and Crichton. Neither is represented by the legal firms advising their employers.

Alexander meanwhile confirmed that it would appeal against the NCSC's declaration, something Mr Carter has already done.

The Humes case is widely seen as a test of the NCSC's powers to monitor surveillance and enforcement of Australia's legal codes concerning share market dealing.

### Oerlikon sees fall into loss for 1986

By John Wicks in Zurich

OERLIKON-BUEHLER, the Swiss industrial conglomerate, expects to record a net group loss for 1986 and is to recommend the passing of a dividend for the year.

Last September, a letter to shareholders had warned that earnings would "not match the 1985 figure of SFr 37.2m (\$24.3m)."

According to an interim report issued at the weekend, group sales fell by 4.1 per cent last year to SFr 4.66bn. This drop is attributed particularly to sluggish new order intake in the military products sector and to the unfavourable currency situation.

Only the Liechtenstein-based Balzers division, the aircraft sub-division and the service subsidiaries (property holdings, hotels and aircraft insurance) booked a higher turnover than in 1985.

The fall into losses is due not only to the decline in sales and the strong Swiss franc but also to high introduction costs for the defences systems Adats and Seaguard, and restructuring measures in the machine tools field.

Investments rose sharply

last year from SFr 265m to

some SFr 420m and were concentrated on the military products division, Balzers and the Zurich subsidiary, Contraves.

The group payroll

rose by 1,100 to some 22,900.

### N American quarterly results

TRANSAERICA Financial services	SABA LIFE Processing			US domestic airlines		
	Fourth quarter	1985	1986	Second quarter	1985	1986
Revenue	\$	\$	\$	Revenue	\$	\$
Net profit	\$2.2m	\$1.2m	\$0.8m	Net profit	\$2.0m	\$1.0m
EPS	0.00	0.00	0.00	EPS	0.07	0.03
Dividends				Dividends		
Revenue	\$10.0m	\$11.0m	\$10.0m	Revenue	\$10.0m	\$11.0m
Net profit	\$2.0m	\$1.2m	\$0.8m	Net profit	\$2.0m	\$1.0m
EPS	0.20	0.12	0.08	EPS	0.20	0.10

GTE CORP Telecommunications	US WEST Telecommunications			WHEELPOOL Household appliances		
	Fourth quarter	1985	1986	Fourth quarter	1985	1986
Revenue	\$	\$	\$	Revenue	\$	\$
Net profit	\$2.0m	\$1.2m	\$0.8m	Net profit	\$2.0m	\$1.0m
EPS	0.20	0.12	0.08	EPS	0.20	0.10

NEW INTERNATIONAL BOND ISSUES						
Borrower	Amount m.	Maturity	Av. life years	Coupon %	Price	Book Yield %
U.S. DOLLARS						
Korda Water 1/2	28	1992	10	31/2	100	Mid. Specs. (Europe)
Teeklo Eng. & Co. 1/2	58	1992	10	31/2	100	Deals Europe
Charter Consolidated 1/2	75	1994	7	31/2	100	GHS (Soc.)
Hibiscus Cos. 1/2	50	1992	10	31/2	100	Yamada Int. (Eu)
Scampco (USA) 1/2	25	1992	5	7/8	100	Bearers Trust Int.
Export Cr. Inc. (S. Korea) 1/2	58	1992	5	7/8	100	S. Char. Mkt. Int. Asia
Metals Steel Co. 1/2	70	1992	5	7/8	100	Metals Int. (Asia)
Elk Motors 1/2	120	1992	5	31/2	100	Elk Motors (Europe)
Thermal Bricks 1/2	150	1994	7	31/2	100	Elk Motors
Austria 1/2	200	1997	10	7/8	107.50	Mid. Germany, LTCB Int.
Skoda Int. Holding 1/2	200	1992	5	7/8	100	Skoda Stanley
Ebara UK 5	75	1997	10	(5)	100	CSFB
American Barick Res. (F) 5	58	1992	5	2	100	Barick Facilities
INDIANA IRON & STEEL City of Monrovia 1/2	65	1997	10	8	101.50	Societe Generale
AUSTRALIAN DOLLARS						
Royal Trust 1/2	50	1990	3	14 1/2	101 1/2	County Northwest
World Trust 1/2	100	1992	5	14 1/2	101 1/2	County Northwest
New South Wales 1/2	100	1990	3	14 1/2	101	Orion Royal Bank
SHILLINGS POUNDS						
General Int. Pl. 1/2	350	1994	7	21/2	100	Deutsche Bank
World Bank 1/2	700	1997	10	5 1/2	100	Deutsche Bank
Honeywell Int. 1/2	150	1997	10	5		



## UK COMPANY NEWS

# Barrow acquisition strengthens bid defence

BY RICHARD TOMKINS

Barrow Hepburn, the engineering and chemicals group which is fighting an unannounced bid from Yule Catto, the plantations and chemicals group, has won the overwhelming approval of its shareholders for the acquisition of specialist paint manufacturer, Tor Coatings.

The £3.15m cash and shares deal is a significant step in Barrow Hepburn's defence strategy. It also puts 12 per cent of the group's expanded share capital in the hands of holders who have undertaken not to sell before the end of the year without the board's consent.

In another development, Professor Roland Smith, Barrow Hepburn's chairman, wrote to the group's shareholders over the weekend criticising Yule Catto's recent financial performance.

He said Yule Catto's profits estimate showed that there had been little growth in its overall business in 1986. Profits before tax for the year to December were estimated at £10.7m, only 5.1 per cent above the 1985 figure.

Trading profits from Yule Catto's own managed subsidiaries fell by nearly 17 per cent in 1985, and by 18 per cent in the first half of 1986, Professor Smith said. Yule Catto has therefore become increasingly dependent on its share of profits of associated companies, even though it can hardly be termed independent.

He also says a majority of Yule Catto's capital is tied up in its plantation interests, yet only 6.4 per cent of the company's estimated 1986 earnings came from this source. He asks whether the "collapse" of Yule Catto's planta-

tion profits in 1986 puts a question mark over the value of these assets, and thus over the true value of Yule Catto's shares.

Barrow Hepburn's acquisition of Tor Coatings was approved at an extraordinary general meeting on Friday by 12.7m votes to 68,032. Professor Smith said he was heartened by the strong support which shareholders had given the move against the background of Yule Catto's "misleading criticisms" of the acquisition.

Professor Smith said Tor was "a valuable addition to Barrow Hepburn's growing chemical business."

Barrow Hepburn is now believed to be poised to fight any higher offer from Yule Catto with forecast profits of around £3m for 1987, against an estimated £2.2m for the year just ended.



National Freight Consortium p.l.c.

**"FIVE YEARS HAVE PASSED SINCE NFC WAS BOUGHT FROM THE GOVERNMENT BY ITS EMPLOYEES, PENSIONERS AND THEIR FAMILIES. EACH YEAR THE EMPLOYEE-OWNERS HAVE DEMONSTRATED THAT INVOLVEMENT COUPLED WITH MARKET FOCUSED MANAGEMENT IS A FORMULA FOR COMMERCIAL SUCCESS."**

Sir Peter Thompson, Chairman

### 1985/86 HIGHLIGHTS

- Turnover approaches £34 billion (+12%).
- Trading Profit £50.8 million (+36%).
- Profit before tax and profit sharing £39.5 million (+45%).
- Profit sharing scheme introduced — £2.5 million set aside.
- Proposed total dividends 5p per share (+60%).
- Earnings per share 21.4p (+50%).
- Profit retained in the business £25.8 million.
- Major growth in travel, distribution, contract hire and property services.
- Two loss-making parcel companies merged.
- Number of shareholders increased to nearly 20,000.
- NFC BOARD NOT RECOMMENDING FLOTATION IN 1987.

**NFC** National Freight Consortium p.l.c.  
AN EMPLOYEE-OWNED ENTERPRISE

Copies of the Report and Accounts may be obtained from: The Secretary, National Freight Consortium p.l.c., The Merton Centre, 45 St Peter's Street, Bedford MK40 2UB. The Annual General Meeting will be held at 11.30 am Saturday, February 14th, 1987 at the Wembley Conference Centre, Empire Way, Wembley, London HA9 0DW.



# Woolworth Holdings plc

announces a restructuring of its credit facilities

**£150,000,000**

Multiple Option Facility

arranged by

**NM Rothschild & Sons Limited**

Standby Banks

Barclays Bank PLC  
National Westminster Bank PLC  
NM Rothschild & Sons Limited  
  
Amsterdam-Rotterdam Bank N.V.  
Bank of America NT & SA  
Banque Paribas (London)  
Barings Brothers & Co., Limited  
Citibank N.A.  
Credit Lyonnais, London Branch  
The Dai-Ichi Kangyo Bank, Limited  
Dresdner Bank AG, London Branch  
James Capel Bankers Limited  
The Mitsubishi Bank, Limited  
Morgan Grenfell & Co. Limited  
NM Rothschild & Sons Limited  
Société Générale, London Branch  
Toronto Dominion International Limited

Lloyds Bank Plc  
Credit Suisse  
Commerzbank Aktiengesellschaft  
London Branch  
Tender Panel Banks  
  
Australia and New Zealand Banking Group  
Banque Belge Limited  
Barclays Bank PLC  
Charterhouse Bank Limited  
Commerzbank Aktiengesellschaft  
London Branch  
Credit Suisse  
Deutsche Bank Aktiengesellschaft  
London Branch  
The First Bank, Limited  
Lloyds Merchant Bank Limited  
Samuel Montagu & Co. Limited  
National Westminster Bank PLC  
The Sanwa Bank, Limited  
Swiss Bank Corporation  
Union Bank of Switzerland  
London Branch

Tender Panel & Facility Agent  
**NM Rothschild & Sons Limited**

**£150,000,000**

Sterling and Eurodollar  
Commercial Paper Programme

Dealers

**Citicorp Investment Bank Limited**

**County NatWest Capital Markets Limited**

Co-ordinated by

**Morgan Grenfell & Co. Limited**

Issue & Paying Agent  
**Barclays Bank PLC**



WHEN Bryant Holdings raised £17.4m from shareholders last October, directors sold their rights to 2.4m shares. Tomorrow they may wish they had those shares back.

The hotly-contested £18.7m bid by English China Clays for the housebuilder and property developer may well turn on such a relatively small number of shares, less than 3 per cent of Bryant's equity. But Bryant has other reasons to rue the price and timing of the rights issue, the final cash call since it went public in 1980.

It prompted ECC, the Cornish-based clays, quarrying and construction group, to proceed with its long-studied plan to bid for Bryant and give it a discreet chance to pick up an early stake.

Bryant's decision to issue shares at 90p only 3½ months ago has undermined its subsequent efforts to argue that ECC's final terms, worth at least 180p, undervalued the company.

The rights issue also pointed to Bryant's pressing need to reduce the borrowing required to finance its land bank, one of the riches in Britain.

### Independence

And the very fact that directors and a Bryant family trust feel that they could not afford to take up their rights, and yet did not feel that control was at risk, may prove to be a fatal miscalculation for a company proud of more than a century of independence.

As a civil engineer and contractor, Bryant was a major exponent of industrialised building methods in the 1960s, responsible for many projects around its Midlands base. It successfully weathered the decline in public building projects and transformed itself into a leading second-rank housebuilder, selling 2,200 last year.

Apart from skirmishes on the flanks, the battle for Bryant has been fought on one field: who can squeeze the best profits out of the company's resources? Is it better for Bryant to continue as an independent builder of high-quality houses or would ECC improve margins while giving shelter within a larger, diversified group?

Bryant has forecast a 55 per cent rise in pre-tax profits to

£11m in the current year with a further 24 per cent advance to £26m in prospect for 1987-88.

The forecasts are hostage to factors outside the company's control but ECC has not shied away from admitting they are achievable.

### Sharp rise

The sudden sharp rise, however, has introduced a credibility factor. If such profits can be achieved and maintained, why have they failed to appear earlier?

Although Bryant's restrained policy wins support from analysts who remember that land prices can slide as well as soar, Mr Chris Bryant, chairman, admitted candidly last week that the company had been "over-conservative" in the past "protecting ourselves from a rainy day that never came."

But he argued forcefully that pre-tax profits had grown by a compound annual growth rate of 19.8 per cent over the last 10 years, and pointed out that Bryant's share price had outperformed ECC's by even more than it had the market over that period.

Bryant's profit forecasts do not include any further sales of land, but some analysts question whether it will have sufficient cash flow to keep its bank at three to four years' supply.

For ECC, the logic of a further move into housebuilding is uncontested. It has long needed to diversify from its dependence on industrial minerals, which still account for two-thirds of profits.

Its clay business is simply far too exposed to the cyclical demand from the paper market, and ECC has been criticised in recent years for failing to take full advantage of the market when it is strong.

**Better choice**

Housebuilding looks certain to be a better choice than the Haven leisure business, which it sold to Rank last February. It puts the cash flow from clay to good use and ties in with the quarry operations. Based on last year's figures for both companies, housebuilding would double its contribution to ECC's profits to about 18 per cent.

The danger is that Bryant's

asset revaluation, from 81p to 187p per share, has forced ECC to raise its offer over the odds.

ECC is paying too much,"

said one analyst who follows the construction industry. "What is not clear, is why they want to go the route of a contested bid." Land could have been bought more cheaply, but not as quickly through negotiation.

"If we sincerely believed that we were paying anything over the top, we would not have made the revised offer on the terms we did," said Robert Clegg, director, ECC finance director.

"The increased efficiencies that we will bring to the operation will more than sustain the price we are paying."

ECC specifically wanted Bryant's strong assets in the South-East and Midlands to tie in with its own strength in the South and South-West. It also argues that it can improve margins, especially in the trade-up market in which Bryant is so strong.

Bryant dismisses ECC's own housebuilding operations as being limited to first-time, and last-time, buyers, and says that ECC's claim on margin simply reflects the accounting treatment of land acquired with the takeover of Swindon-based Bradleys in 1984.

Payment will be made via a mixture of the Notes, together with all coupons maturing after the date of the offer, plus interest accrued on the Notes from the date of the offer to the date of payment.

Interest will cease to accrue on the Notes on the date of payment.

Interest will be paid quarterly on the Notes.

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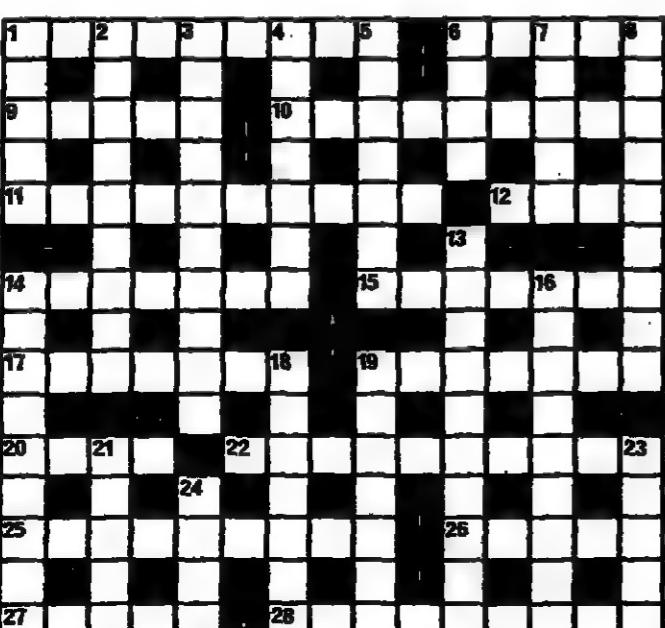
## **AUTHORISED UNIT TRUSTS**

## **UNIT TRUST INFORMATION SERVICE**

# FT UNIT TRUST INFORMATION SERVICE

# **FT CROSSWORD PUZZLE No. 6,236**

DANTE



#### **ACROSS**

- | ACROSS   |   |
|--|---|
| 1 Crude oil in a USA State (9)                           | 4 It is pressed into use when distribution by air is required (7) |
| 6 Scene of a towering row (5)                            | 5 A capital lager is brewed here (7)                              |
| 9 House deposit? (5)                                     | 6 It goes up the Severn to try to find oil (4)                    |
| 10 Looking about (9)                                     | 7 African port bar that is smashed up (5)                         |
| 11 A pretty sash for a Scot's dance (10)                 | 8 Calculating power (9)   |
| 12 Pretty loud music (4)                                 | 13 A stew keeps? Perhaps, but it's a gamble (10)                  |
| 14 Heraldic figure, one formerly seen in the fifties (7) | 14 Be quick to show pride in appearance (4,5)                     |
| 15 Very fine pieces of wood (7)                          | 16 Ivan's rule was terrible in general (9)                        |
| 17 Strangely there's no sense in unity (7)               | 18 Stay and use up the money going round America (7)              |
| 19 Cover charge? (7)                                     | 19 When about 50, this lady is unequalled (7)                     |
| 20 Founder of a place of iniquity. (4)                   | 21 One of the family on the Riviera, we hear (6)                  |
| 22 Men's assets as a basis for taxation (10)             | 23 Mind about the mid-afternoon drift (5)                         |
| 25 Celt with an eye disorder easily made light of (9)    | 24 A word of agreement, or more than one (4)                      |
| 26 Beer is put in the passage (5)                        |   |
| 27 A headlock (5)  |   |
| 28 Charm died out when dissipated (9)                    |   |
| DOWN   |   |

producing cheerful

- 2 Kind of steak that is rarely served (9)**  
**3 Shows we have to clarify our views (10)**

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

# AUTHORISED UNIT TRUST & INSURANCES

## **OFFSHORE AND OVERSEAS**

<b>AEGON Investors Investment Fund SA</b>		Tel: 07771
27 Rue Notre Dame, Luxembourg		
Account No. 522-723		
<b>Aegon Investors</b>		
Postbox 200, 8000 Maastricht 1.		Tel: 502626
Address:	5062ZL	24-56
Advertex:	50616170	27000
Bank:	50616170	27000
Postbank:	50616174	27000
Postbank:	50616174	27000
<b>Alleyway Fund Management Limited</b>		
P.O. Box 73, St. Helier, Jersey		0344-73100
Alleyway Fund Management Ltd	5326-63	372-10
Next meeting Jan 25		0344
<b>Alexander's Reserve (Guernsey) Ltd</b>		
P.O.B 1179, Ravelston, Guernsey		809 225 2244
Telephone:	513-008	
<b>Alliance Capital Management Int'l. Inc.</b>		03-919-9466
45 Upper Grosvenor St., London, W1		
Cashflow:	50,30	10,16
Health Care:	50,57	10,57
Intl. Bond Fund:	511,45	122,50
Int'l. Stock Fund:	50,42	10,10
Int'l. Treasury Fund:	50,42	12,49
Int'l. Treasury Fund:	50,42	12,49
Int'l. Treasury Fund:	50,42	12,49
Int'l. Treasury Fund:	50,42	12,49
Int'l. Treasury Fund:	50,42	12,49
Int'l. Treasury Fund:	50,42	12,49
Mortgage:	50,70	10,20
Property:	510,02	10,10
Technology Fund:	520,00	10,10
Total International Currency Reserves:		
US Dollar Reserves US\$ 24-50 0,0003907 (4,057400)		
<b>Allied Standard International Fund Mgmt.</b>		
Alfred Dreyfus House, Basingstoke RG22 4JX		0344-29433
Address:	50,70	10,00
AD.I. Int'l. Bond Fund:	50,340	0,0000
AD.I. Int'l. Worldwide Fund:	50,494	+1,000
AD.I. Int'l. Asset Allocat:	50,441	+1,000
AD.I. For Inst (2):	50,726	+1,000
AD.I. Svc Fin Inst (2):	50,254	+1,000
<b>Allied Irish Fund Managers (C.I.) Ltd</b>		
Emile Huis, Rue St. Helier, Jersey		0344-76400
Starting Currency Fund:	510,000	0,40
Managed Currency Fund:	522,2077	10,20
De Structured Equities:	534,6677	22,77
Per Aktienfonds (G.L.)	510,000	0,40
Per Aktienfonds (H.G.)	510,000	0,40

## **MANAGEMENT SERVICES**

## **INSURANCE, OVERSEAS & MONEY FUNDS**

**LONDON SHARE SERVICE**



**Shand**  
Committed  
to Construction

Shand Ltd.  
Shand House, Mallock,  
Derbyshire DE4 3AF  
Tel: (0629) 734411

## Devon dam project to cost £46m

ALFRED McALPINE CONSTRUCTION has been awarded a contract of just over £16m to build Roadford Reservoir dam and associated works in west Devon. The contract will take 182 weeks and preparatory work will start on site in March. The first water will be available from the impounding reservoir during the summer of 1990 and this will mark the completion of South West Water's three reservoir strategy to serve the region. Roadford Reservoir will be sited on the river Taw at Staverton Cross and will hold 8,120m<sup>3</sup> gallons (36,910 megalitres). The overall cost of the scheme is around £46m and includes construction of the dam, major pumping stations and mains to North Devon and Plymouth, a viaduct, roads and various ancillary works.

Three contracts, worth over £9.2m, two of which involve the redevelopment of Fulham town centre and the other a derelict railway siding off London's Old Kent Road, have been awarded to WILLETT. For Inter-Center Developments, the supermarket is to be built in a supermarket shell, five shops, a multi-storey car park and eight flats in Fulham's Heckfield Place, at a cost of £2.8m. Close by, Trafalgar House Developments has commissioned Willlett to design and build a five-storey office block worth nearly £1.5m. Across the city Willlett, part of the Trafalgar House Group, has started work on a £4.9m plus maintenance, distribution and office centre on a former railway siding for a telecommunications company. This also is due for completion next summer.

Lichfield-based CLARKE CONSTRUCTION (MIDLANDS) has been awarded the £1.7m contract to complete Safeway's 2,574 sq metre supermarket being built in Stratford Road, Shirley, Solihull. Clarke Construction will begin fitting-out this month and complete the project in time for Safeway to hold an official spring opening in May.

## Company Notices

### NOTICE OF PREPAYMENT

### Kingdom of Spain

US\$ 250,000,000  
Floating Rate Notes due 1997

In accordance with paragraph "Redemption at the Option of the Kingdom" of the terms and conditions of the Notes, notice is hereby given that the Kingdom will prepay at par all of the above-mentioned Notes on the Interest Payment Date falling on February 27, 1987.

Payment of interest due on February 27, 1987 and reimbursement of principal will be made in accordance with the terms and conditions of the Notes.

Interest will cease to accrue on Notes as from February 27, 1987.

Luxembourg, January 26, 1987

The Fiscal Agent  
**KREDIETBANK**  
SA LUXEMBOURGOISE

## Contracts & Tenders

### REPUBLIC OF THE SUDAN CIVIL AVIATION AUTHORITY

### NOTICE PREQUALIFICATION OF CONSULTANTS

- Interested firms are invited to submit statements of interest and information on past experience and qualifications to provide professional engineering services for design review and construction supervision of a new airport proposed to be constructed at Port Sudan. The airport would be located along the coast and be aircraft manouevring area, terminal buildings and associated services; aerostatic telecommunications and navigational aids. The project is to be financed by the Government of the Sudan through loans extended by the Saudi Fund for Development and the Islamic Development Bank. The interested firms should submit to the Director General, Civil Aviation Authority, P.O. Box 430, Khartoum, Telex 22850 DSGA SA Sudan. Statements along with information on their general capabilities and past experience in engineering design and supervision with special reference to their experience in the fields of airports, highways, urban planning, etc. A copy of all documentation should be forwarded to the Saudi Fund for Development, P.O. Box 1857, Riyadh 11441, Saudi Arabia, Telex 40145 SUNDOQ SJ.
- Based upon evaluation of the experience and qualifications of firms submitting statements indicating interest, a short list of consultants would be prepared for the purpose of inviting consultancy proposals.
- The statements of interest and supporting documents should reach the Director General, Civil Aviation Authority, Khartoum, not later than 28th February, 1987.

## CONSTRUCTION

### Bovis starts on major Thamesside development

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

BOVIS is about to start work on a £100m project to turn 10 acres of derelict industrial land by the River Thames at Fulham, West London, into an industrial, housing and leisure development to be named Sands Wharf.

Sands Wharf is to be built on the site of the old Fulham power station and a disused oil depot.

When complete, it will have 90,000 sq ft of commercial, studio and light industrial space, 250 luxury apartments by the riverside, 80 low-rent homes to be provided to the local authority under the terms of the planning consent, and the world's largest indoor tennis centre.

Sands Wharf is less than a quarter of a mile from Bovis' £150m residential, shopping and marine development at Chelsea Wharf, a little further down the Thames.

As a result, the company is now forming ambitious plans to see its developments stretching all the way along the waterfront from Chelsea to Fulham.

Mr George Thomas, the regional commercial director of Bovis Homes who is responsible for the Sands Wharf development, has already acquired the lease of the adjacent seven-acre site where a disused oil installation is being demolished. He is also hoping to acquire the disused British Gas gasworks and training centre site and the

Greenham readymix concrete depot further along the river.

The centrepiece of the Sands Wharf development will be the Virginia Wade Tennis Centre, this being built by Bovis Homes' sister company Bovis Construction for Leisure Tennis Limited.

The tennis complex will be built in the three-acre hole left by the turbines of the old power station. Ten tennis courts will be built on the lowest floor, with a car parking floor above, then eight more tennis courts and a restaurant and fitness centre. There will be a further five tennis courts on the top floor beneath a retractable roof.

Wimbledon champion Miss Virginia Wade will be particularly involved in the children's tennis training programme, designed to coach 500 children a week.

The site is being designed on an American Country Club principle, with life membership of the tennis centre available for Sands Wharf residents.

More than 400 new jobs will be created on the site when the Sands Wharf development is finished in three years' time.

With the additional employment to be offered by the Fulham's store to be built on the remaining five acres of the power station site next door, this will be far more than the 407 employed by the old power station when in full operation.

### Improving mine facilities

HENRY BOOT is to start work this month on a £4.6m contract involving civil and building works on phase three development at North Selby Mine for British Coal. In the 23-month contract Boot is to undertake completion of the amenity building; construction of the downcast tower (traditional reinforced concrete); the upper tower (aliphormed concrete); workshops, stores and bunker crane and lift installations; associated buildings and external works.

The company has won a £1.4m contract for the replacement of link access stairs and lifts at four blocks of accommodation on Chalkhill Estate, Wembley. Work on the 38-week management contract has started. Work is to start this month on con-

struction of a £1.1m three-storey council office building in Nuneaton, Warwickshire. The insitu concrete framed building (partial steel) with brick cladding will be completed in 43 weeks for Morgan Grenfell (Local Authority Finance). Other contracts recently awarded include £300,000 worth of track work in Shropshire for the Yorkshire Water Authority; additional works, valued just under £750,000, to a current contract for Noras Hydro Fertiliser in Immingham; a £500,000 mainsewage refurbishment project for the London Borough of Wandsworth; a £400,000 river diversion project for the Central Midlands Co-operative Society in Coventry and civil works at Doncaster Leisure Park valued at nearly £400,000.

Anyons wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

## DIARY DATES

### Trade fairs and exhibitions: UK

January 27-29  
Hirax Exhibition (01-688 7788)  
Wembley Conference Centre  
January 31-February 4  
British International Toy and Hobby Fair (01-701 7127)  
Earls Court

February 1-6  
International Spring Fair (Gift section 01-855 9201, Hardware section 060 220263)  
NEC, Birmingham

February 3-4  
Entrepreneurs' Exhibition (01-800 0000)  
Royal Garden Hotel, W8

February 10-11  
Computers in Tax Exhibition (0733 364422) Bloomsbury Crest

February 10-12  
Refrigeration and Air Conditioning Exhibition (01-855 1700)  
Wembley Exhibition Hall

February 12-15  
Cruffs Dog Show (01-493 7283)  
Earls Court

February 14-22  
Boat, Caravan and Leisure Show (021-236 3386) NEC, Birmingham

February 15-17  
International Automotive Parts and Accessories Trade Show (01-855 7777)  
Olympia

February 22-24  
Retail Pre Exhibition (01-385 12000)  
International Mech. and Bus. W. exhibition (01-705 36707)  
Junior Fashion Fair International (01-638 1833)

February 25-26  
Measurement and Test Exhibition — INSTRUMENTATION (0822 4671)  
Harrogate

February 25-March 3  
International Fairs: Food, Materials Handling and Warehousing; Packaging and Printing (01-455 9500)  
Brne

March 4-11  
Winter Sports Equipment Exhibition (01-433 3894)  
Grenoble

March 9-11  
International Innovation Exhibition (01-433 3964)  
Paris

March 25-28  
International Spring Trade Fair (01-977 4551)  
Vienna

Overseas

January 31-February 8  
Caravan, Camping, Car, Boat, Garden and Tourism and Leisure Exhibition (01-651 2181)  
Hanover

February 21-25  
International Fair for Shopping, Advertising and Selling—EUROSHOP (01-493 3893)  
Dusseldorf

February 21-25  
Spring Fair (01-734 0543)  
Frankfurt

January 25-March 3  
International Fairs: Food, Materials Handling and Warehousing; Packaging and Printing (01-455 9500)  
Brne

March 4-11  
Winter Sports Equipment Exhibition (01-433 3894)  
Grenoble

March 9-11  
International Innovation Exhibition (01-433 3964)  
Paris

March 25-28  
International Spring Trade Fair (01-977 4551)  
Vienna

Business and Management Conferences

January 2-7  
Brusel Management Programme: Managing stress at work (0895 5645)  
Brusel University, Uxbridge

January 27  
Longman Seminars: Relief from Capital Gains Tax (01-942 4111)  
Barbican Centre, EC2

January 27  
NEDO: Who benefits from corporate venturing? (01-311 3100)  
Cafe Royal, W1

February 3-4  
Crown Eagle Communications: Successful public relations (01-242 4111)  
Holiday Inn NW3

February 10  
Longman Seminars: Film and television production — evaluation and management of risk (01-942 4111)  
Barbican Centre, EC2

February 10-11  
Longman Seminars: Will drafting and inheritance tax (01-942 4111)  
Barbican Centre, EC2

February 17  
Information for Energy Group: Oil price information (01-638 1004)  
Hyde Park Hotel, SW1

January 25-29  
Economy Publications: The stock market (01-226 5628)  
Eilton Hotel, W1

January 28  
CCH Editions: The practical implications of the financial Services Act (01-461 1322)

February 10-11  
Longman Seminars: Will drafting and inheritance tax (01-942 4111)  
Barbican Centre, EC2

February 17  
Information for Energy Group: Oil price information (01-638 1004)

January 25-29  
Economy Publications: The stock market (01-226 5628)  
Eilton Hotel, W1

February 17-18  
Crown Eagle Communications: UK Government Contracting (01-242 4111)  
Hilton Hotel, W1

January 25-30  
Financial Times Conferences: The Second FT Defence Conference—entering the American market—the way forward (01-230 2176)

February 17-18  
IRRG: The London insurance market—the way forward (01-230 2176)  
The Royal Garden Hotel, W1

February 17-18  
Crown Eagle Communications: UK Government Contracting (01-242 4111)  
Hilton Hotel, W1

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Economy Publications: The stock market (01-226 5628)  
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Eilton Hotel, W1

AUSTRIA	FRANCE	AUSTRALIA	JAPAN	CANADA						
1986/7	Jan. 23	Price	1986/7	Jan. 23	Price					
High	Low	Secs	High	Low	Frs.					
2,850	2,100	Creditanstalt pp	2,100	1,811	1,473 Emprunt 4% 1978	1,655	4.2	3.55	ACI Int'l	4.06
5,075	5,075	Gesamtar.	5,075	593	595 Emprunt 7% 1978	5,100	16.6	10.3	Adelaide Steam	13.85
16,000	12,700	Interfall	12,700	845	608 Air Liquide	720	4.61	3.98	Ancor	4.4
21,750	9,740	Jungblutzuer.	9,740	776	810 BIC	776	3.22	2.05	ANZ Group	5.76
3,475	1,850	Laenderbank	1,850	2,700	1,610 Songrain	2,400	3.75	2.0	Ampol Pet.	2.75
795	500	Permoser	500	1,467	909 Bouygues	1,275	2.90	1.15	Aradne	3.35
211	147	Stay Daimler	147	4,750	2,730 Alfa Gerarda	4,750	3.55	2.1	Ashton	2.8
12,500	8,850	Veltzner Mag.	10,965	2,658	1,568 OT Alcatel	2,345	5.20	3.45	Aust. Guarantee	3.55
BELGIUM/LUXEMBOURG	1986/7	Jan. 23	Price	1986/7	Jan. 23	Price				
High	Low	Frs.	High	Low	Frs.					
3,500	2,200	B.I.L.	3,150	468	247.5 Coffreg	404	3.75	3.05	ACI Int'l	4.06
16,550	9,800	Banq. Gen. Lins.	15,000	500	215 Party	492	1.20	1.05	Adelaide Steam	13.85
14,500	8,500	Bang. Int'l A-Lux.	15,100	1,050	2,050 Dumon 5.4	2,100	5.3	4.4	Ancor	4.4
4,600	2,500	Bekart	5,000	1,968	577 Eaux Che Gru	840	5.22	4.05	ANZ Group	5.76
195	130	Clement C&P	1,410	2,500	2,000 Essoil	1,258	6.6	5.2	Ampol Pet.	2.75
5,340	1,850	Deloitte	2,750	1,228	714 Geocentrale	1,258	6.6	5.7	Aradne	3.35
5,110	2,450	EBS	4,210	2,613	745 Lafarge Copepe	1,456	6.6	5.8	Ashton	2.8
2,700	1,800	Fabrikat Nrd.	1,900	4,030	2,500 L'Oréal	3,920	6.6	5.8	Aust. Guarantee	3.55
865	550	G&B	6,000	5,490	2,640 Legrand	5,490	6.25	5.15	Aust. Natl. Indus.	3.9
6,200	4,310	Generale Bank	5,785	520	1,515 Maisons Phenix	1,965	6.2	5.0	Bell Group	10.05
5,850	3,500	Gevers	5,050	1,450	1,450 Matra S.A.	3,425	6.2	5.0	Bell Res.	4.8
1,150	700	Hoboken	7,920	1,228	2,000 Essoil	1,258	6.6	5.7	Bond Corp Hedge	2.7
5,995	2,500	Intercom	2,975	1,228	714 Geocentrale	1,258	6.6	5.7	Bonai	4.55
4,450	2,450	Kreditbank	4,110	2,613	745 Lafarge Copepe	1,456	6.6	5.8	Bougainville	3.46
8,260	5,650	Petrofina	10,700	4,030	2,500 L'Oréal	3,920	6.6	5.8	Brambles Inds.	7.8
26,498	17,900	Royal	29,500	845	481 Peugeot	449	9.0	8.2	Bridge Oil	0.95
3,500	2,120	Soc. Gen. Belgio	3,335	479.5	2,475.5 Coffreg	404	9.0	8.2	Burns Philip	9.3
15,400	7,715	Sofina	12,125	512 Peugeot S.A.	1,328	1.0	0.9	C&P	4.9	
9,000	6,000	Solvay	8,750	472 Printemps (All.)	576	1.0	0.9	Cheas Corp.	4.9	
885	185	Stammbel Int'l	250	1,200	481 Radiotech	1,228	1.2	1.1	Clarendon Pet.	0.95
1,450	800	Statoil	1,000	1,200	481 Redoute	3,002	1.2	1.1	Cominco	1.25
6,200	3,600	Tokio	6,420	1,228	714 Geocentrale	1,258	6.6	5.7	Consort	0.95
1,265	807	Permobil Board	1,055	1,228	2,000 Essoil	1,258	6.6	5.7	Costain Aust.	3.08
4,850	481	Petrolia	795	1,228	714 Geocentrale	1,258	6.6	5.7	Costain Int'l	1.15
3,500	2,120	Petroles Fra.	449	1,228	2,000 Essoil	1,258	6.6	5.7	Costa Rica	1.15
15,400	7,715	Repsol	12,125	512 Peugeot	1,328	1.0	0.9	Coultar	1.15	
9,000	6,000	Solvay	8,750	472 Printemps (All.)	576	1.0	0.9	CRH	1.15	
885	185	Stammbel Int'l	250	1,200	481 Radiotech	1,228	1.2	1.1	CS Sugar	1.15
1,450	800	Statoil	1,000	1,228	714 Geocentrale	1,258	6.6	5.7	CTC Glass	2,850
6,200	3,600	Tokio	6,420	1,228	2,000 Essoil	1,258	6.6	5.7	CTL Glass	1,625
1,265	807	Permobil Board	1,055	1,228	714 Geocentrale	1,258	6.6	5.7	Currie	1.15
4,850	481	Petrolia	795	1,228	2,000 Essoil	1,258	6.6	5.7	Deafenf	1.15
3,500	2,120	Petroles Fra.	449	1,228	2,000 Essoil	1,258	6.6	5.7	Denison A	1.15
15,400	7,715	Repsol	12,125	512 Peugeot	1,328	1.0	0.9	Denison B	1.15	
9,000	6,000	Solvay	8,750	472 Printemps (All.)	576	1.0	0.9	Dickens	1.15	
885	185	Stammbel Int'l	250	1,200	481 Radiotech	1,228	1.2	1.1	Dickens B	1.15
1,450	800	Statoil	1,000	1,228	714 Geocentrale	1,258	6.6	5.7	Dickens C	1.15
6,200	3,600	Tokio	6,420	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens D	1.15
1,265	807	Permobil Board	1,055	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens E	1.15
4,850	481	Petrolia	795	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens F	1.15
3,500	2,120	Petroles Fra.	449	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens G	1.15
15,400	7,715	Repsol	12,125	512 Peugeot	1,328	1.0	0.9	Dickens H	1.15	
9,000	6,000	Solvay	8,750	472 Printemps (All.)	576	1.0	0.9	Dickens I	1.15	
885	185	Stammbel Int'l	250	1,200	481 Radiotech	1,228	1.2	1.1	Dickens J	1.15
1,450	800	Statoil	1,000	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens K	1.15
6,200	3,600	Tokio	6,420	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens L	1.15
1,265	807	Permobil Board	1,055	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens M	1.15
4,850	481	Petrolia	795	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens N	1.15
3,500	2,120	Petroles Fra.	449	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens O	1.15
15,400	7,715	Repsol	12,125	512 Peugeot	1,328	1.0	0.9	Dickens P	1.15	
9,000	6,000	Solvay	8,750	472 Printemps (All.)	576	1.0	0.9	Dickens Q	1.15	
885	185	Stammbel Int'l	250	1,200	481 Radiotech	1,228	1.2	1.1	Dickens R	1.15
1,450	800	Statoil	1,000	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens S	1.15
6,200	3,600	Tokio	6,420	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens T	1.15
1,265	807	Permobil Board	1,055	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens U	1.15
4,850	481	Petrolia	795	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens V	1.15
3,500	2,120	Petroles Fra.	449	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens W	1.15
15,400	7,715	Repsol	12,125	512 Peugeot	1,328	1.0	0.9	Dickens X	1.15	
9,000	6,000	Solvay	8,750	472 Printemps (All.)	576	1.0	0.9	Dickens Y	1.15	
885	185	Stammbel Int'l	250	1,200	481 Radiotech	1,228	1.2	1.1	Dickens Z	1.15
1,450	800	Statoil	1,000	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens AA	1.15
6,200	3,600	Tokio	6,420	1,228	2,000 Essoil	1,258	6.6	5.7	Dickens BB	1.15
1,265	807	Permobil Board	1,055	1,228	2,0					

## **Indices**

A black and white photograph showing a close-up of a person's hands holding a newspaper. The hands are gripping the edges of the paper, which appears to be slightly crumpled or folded. The background is dark and out of focus.



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*Closing prices, January 23*

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 31**

## **NYSE COMPOSITE CLOSING PRICES**

**Continued from Page 30**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and

a-dividend also astra(s), b-annual rate of dividend plus stock dividend, c-liquidating dividend, cld-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks, The high-low range begins with the start of trading, nd-next day delivery, P/E-prime-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split, Dividends begin with date of split, st-splits, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, vi-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-withdrawn, wf-whines issued, wf-with warrants, x-ex-dividend or ex-rights, xds-ex-distribution, xs-without warrants, y-ex-dividend and sales in full, yd-yield, z-splits in full.

## **AMEX COMPOSITE CLOSING PRICES**

**prices**  
• 23

**OVER-THE-COUNTER** Nasdaq national market, closing prices January 23

**Continued on Page 29**

# CURRENCIES, MONEY & CAPITAL MARKETS

## FOREIGN EXCHANGES

### Japan may be looking for too much

BY COLIN MILLHAM

**JAPAN APPEARS** to believe it has an agreement with the US to stabilise the foreign exchange market, but the market is extremely sceptical and has strong doubts about the present Japanese contribution.

Mr Satoshi Sumita, Governor of the Bank of Japan, said he expects the Washington meeting between Mr Kiichi Miyazawa, Japanese Finance Minister, and Mr James Baker, US Treasury Secretary, will lead to currency stability. But he added that the central bank does not plan to take further measures to relax credit for the time being. Earlier this month the Japanese trade surplus

for December of \$27bn took the surplus up to \$227bn for 1986, which was nearly 50 per cent higher than the previous year. The surplus with the US last year has been estimated at \$50bn.

Market doubts centre on the fact that Japan has indicated it expects to see the dollar stabilise, while Tokyo interest rates will remain at their present level and the Japanese trade surplus is a major cause of friction with the US, and threatens to bring about protectionist legislation in Congress.

The dollar touched a record low against the yen last week, and at one time traded below Y150. Mr Miyazawa's visit to Washington led to a limited recovery, but underlying sentiment remained bearish.

A major test will occur at the end of this week when the US Trade Deficit Board publishes its latest figures. The market was shocked at the year-end by a record US trade deficit of \$19.22bn in November, which was about \$5bn above expectations.

US officials have since indicated that no great improvement can be expected in the December figure. Money Market Services has forecast a December deficit of \$15bn, but in the present climate this

would be regarded as encouraging, and may even reduce the downward pressure on the dollar. Figures of over \$20bn have been suggested.

The trade position has diminished hopes of rising economic growth in the US. Third quarter Gross National Product growth was 2.3 per cent, and it was generally expected the fourth quarter figure would be little changed.

The disappointing rise of 1.7 per cent tended to underline fears about the impact of the trade deficit, and contributed to the dollar's decline last Thursday.

The weakness of the dollar prompted a call from Mr Marc Eyskens, Belgian Finance Minister, for a meeting of Group of Five Ministers. He suggested this should be aimed at controlling the "brutal" fall of the dollar.

Mr Gerhard Stoltenberg, West German Finance Minister, said no great expectations should be attached to a meeting, if one were to take place. He added that no such G-5 meeting was planned.

The market expects the dollar to continue its slide. The view of the US Congress should be of interest to Japanese officials looking for a period of stability. Mr Lloyd Benten, chairman of the US Senate Finance Committee, said he would like to see the dollar fall to around Y120.

The spokesman of Mr Sumita's denial, dealers are expecting Japan to follow West Germany with a discount rate cut. They also see little prospect of the US Federal Reserve joining the Bank of Japan in co-ordinating foreign exchange intervention, unless there has been a far-reaching commitment by Mr Miyazawa to speed growth and encourage imports into Japan.

## \$ IN NEW YORK

	Jan 23	Close	Previous
6 Spot	1.5560-1.5570	1.5560-1.5570	1.5550-1.5560
2 months	1.5555-1.5565	1.5555-1.5565	1.5550-1.5560
3 months	1.5570-1.5575	1.5570-1.5575	1.5570-1.5575
12 months	1.5574-1.5577	1.5574-1.5577	1.5570-1.5575

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

	Jan. 23	23	Previous
8.30 am	68.5	69.3	
9.00 am	68.6	69.3	
10.00	68.5	69.3	
11.00	68.5	69.3	
Noon	68.8	69.2	
1.00 pm	68.8	69.2	
2.00 pm	68.9	69.1	
3.00 pm	68.9	69.1	
4.00 pm	68.9	69.1	

## CURRENCY MOVEMENTS

	January 23	Bank of	Morgan	Chase %
US Dollar	1.5564	1.5564	1.5564	-0.5
Canadian	1.4944	1.4944	1.4944	-0.5
Australian	1.764	1.764	1.764	-0.5
Belgian Franc	1.006	1.006	1.006	-0.5
Danish Krone	5.28	5.28	5.28	+4.5
Deutsche Mark	1.721	1.721	1.721	+2.9
French Franc	163.9	163.9	163.9	+1.3
German Mark	72.2	72.2	72.2	+1.3
Irish Punt	210.1	210.1	210.1	+0.7

## CURRENCY RATES

	Jan. 23	2	5	DM	YEN
F Fr	1.5567	1.5567	1.5567	1.5567	1.5567
DM	1.5567	1.5567	1.5567	1.5567	1.5567
YEN	1.5567	1.5567	1.5567	1.5567	1.5567
DM	1.5567	1.5567	1.5567	1.5567	1.5567
YEN	1.5567	1.5567	1.5567	1.5567	1.5567

Yen per 1,000; French Fr per 10; DM per 1,000; Belgian Fr per 100.

## EURO-CURRENCY INTEREST RATES

	Jan. 23	Start	7 Days	One Month	Three Months	Six Months	One Year
1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00
2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00
3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00

Long-term Eurodollar: Two years 6.5-6.6 per cent; three years 6.5-6.6 per cent; four years 7.7-7.8 per cent; five years 7.4-7.5 per cent nominal. Short-term rates are call for US Dollars and Japanese Yen; others, two days' rates.

## POUND SPOT - FORWARD AGAINST THE POUND

	Jan. 23	Day's	Close	One month	%	Three months	%	One year
US	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Canada	2.0599-2.0767	2.0705-2.0767	1.02-1.03	5.74	1.43-1.47	5.95	1.35-1.38	6.10-6.20
Netherlands	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Switzerland	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Denmark	1.0494-10.55	10.55-10.55	0.55-0.56	0.55	1.00-1.01	1.00	1.00-1.01	1.00-1.01
Ireland	1.0952-1.0960	1.0960-1.0970	0.62-0.63	2.07	1.00-1.01	1.00	1.00-1.01	1.00-1.01
W. Germany	2.7575-2.7675	2.7725-2.7825	1.27-1.28	7.05	2.00-2.01	2.00	1.95-1.96	2.00-2.01
Portugal	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Spain	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Italy	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Norway	1.0754-10.70	10.70-10.70	0.55-0.56	0.55	1.00-1.01	1.00	1.00-1.01	1.00-1.01
France	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Japan	2.3020-2.3030	2.3020-2.3030	1.15-1.16	7.05	2.00-2.01	2.00	1.95-1.96	2.00-2.01
Austria	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Sweden	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Belgium	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Iceland	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Denmark	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Netherlands	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.45-1.46	7.00-7.05
Spain	1.5560-1.5570	1.5560-1.5570	0.67-0.68	5.16	1.50-1.51	7.05	1.	